GARRETT COUNTY GOVERNMENT BUDDGET FISCAL YEAR 2011

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BUDGET FISCAL YEAR 2011

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MISSION STATEMENT

'The mission of Garrett County Government is to provide our citizens the highest quality service in a timely, efficient, and courteous manner. 'This delivery of services will be provided through the proficient competence of our employees and in partnership with our citizens. 'To totally achieve this goal, this Government must be operated in an open and accessible atmosphere, be based on comprehensive and strategic long-term and short-term planning, and have an appropriate managerial organization of fiscal responsibility.

FISCAL YEAR 2011 BUDGET MESSAGE

JUNE 1, 2010

Fiscal Year 2011 Budget is approved at \$67,938,695. This amount is less than that of Fiscal Year 2010 Amended Budget shown below.

Fiscal Year budget comparison totals are noted as follows:

Fiscal Year 2011 Operating and Capital Budget Fiscal Year 2010 Amended Operating and Capital Budget Difference (less) \$67,938,695 <u>\$84,096,841</u> (\$16,158,146)

The real property tax for Fiscal Year 2011 is \$0.990 per \$100 of assessable base. This tax rate, in addition to an increase in real property assessments, will direct \$2.3 million in additional revenue to the general fund. The Budget again includes a tax setoff to the Mayor and Town Council of Mountain Lake Park in accordance with the provisions of the Tax Property Article of the Annotated Code of Maryland. The County and the Town executed a five (5) year agreement extension to the current agreement. The County will include a property tax differential rate with respect to property tax payable by residents of the Town of Mountain Lake Park of \$.942.

Based on the realization associated with significant reductions of State revenue, the Board of County Commissioners instructed that Fiscal Year 2011 Budget be based on the same real property tax rate as Fiscal Year 2010. There is an estimated increase in real property tax revenue of \$2.3 million with no increase in the tax rate of \$0.990. If the tax rate was lowered to a rate that would not generate this additional revenue (the constant yield rate), drastic measures would have to take place including employee furloughs and reduced work hours, resulting in a reduction of services provided to the public effective July 1, 2010. Fiscal Year 2011 Budget does not include salary increases for County employees. County Government anticipates eighteen (18) employees will retire June 30, 2010 and funding has not been included for the replacement of any of these positions at this time. Recommended capital outlay has been reduced from \$1.1 million to \$542,000 with approximately half of that total appropriated for maintenance and improvements to the Detention Center. The County is aggressively seeking grant funds to supplement this funding.

Over the past four (4) fiscal years revenue from the State of Maryland to the County has been greatly reduced. Estimated revenue projections for Fiscal Year 2011 show substantial reductions in income tax, recordation tax, and local transfer tax. Highway user funds distributed to the County from the State of Maryland have been decreased from \$5.2 million for Fiscal Year 2008, to \$4.5 million in Fiscal Year 2009, and amended to \$223,300 for Fiscal Year 2010. The State has allocated \$222,370 in funding for Fiscal Year 2011. These funds are restricted to highway and roads; therefore, supplementary revenue has to be identified to continue to operate the County Roads Department at the current level.

Planning for Fiscal Year 2011 Budget actually began with the planning for Fiscal Year 2009 Budget. All departments and agencies were informed that it was imperative to stay within approved budget appropriations for Fiscal Year 2009, all operating budget appropriations for Fiscal Year 2010 would be equal to or less than that of Fiscal Year 2009, and that revenue forecasts for Fiscal Year 2011 could potentially be worse than that of Fiscal Year 2010.

General Government comprises 10% of the total Budget for Fiscal Year 2011. Funds have been directed to administrative offices, the maintenance of County Government facilities, and augmentation of countywide information technologies.

Public Safety, again for Fiscal Year 2011, comprises 13% of the comprehensive budget with funds appropriated to the Sheriff's Department, Detention Center, Animal Control, Public Safety and Emergency Management, Volunteer Rescue Squads and Fire Departments, and Emergency Medical Services. The Board of County Commissioners has increased funding to volunteer fire and emergency services by \$1.6 million over the past four years through increases in the fire tax and paid emergency services personnel.

Public Works continues to be the second largest designation of general fund revenue for Fiscal Year 2011 with 23% of the total budget appropriated for the County Roads Department. The County Roads Department is projecting 42 miles of road repairs for Fiscal Year 2011 with an emphasis on bituminous overlay, tar and chip maintenance, and the conversion of existing dirt roads to triple surface tar and chip.

Garrett County Government **Enterprise Funds** are the Department of Public Utilities-Garrett County Sanitary District, Inc., Garrett County Airport, and Department of General Services-Division of Solid Waste and Recycling. Including the Enterprise Funds, operating and capital budgets of **Public Works** total is \$22.1 million. The Department of Public Utilities (which has an operating and capital budget of \$16.6 million) and Division of Solid Waste and Recycling (with a total operating and capital budget of \$5.1 million) require no appropriation from the County's general fund. The County continues to focus on the expansion of water and wastewater infrastructure with the Department of Public Utilities-Garrett County Sanitary District, Inc. This department is projecting the completion of over \$20 million in expansion of public utility services over the next four years. Ongoing systems maintenance and project oversight will be a priority. The County Airport will be appropriated \$82,404 for Fiscal Year 2011. The completed expansion project will have definite long-term economic development benefits.

The largest expenditure in the Budget for Fiscal Year 2011 is **Education**. The County has apportioned 43% for total operating, debt service and capital projects for the Board of Education, Garrett College, and The Ruth Enlow Library. For the fifth fiscal year, funding is in place for the Garrett County Scholarship Program, an initiative that will produce many long term benefits for the economic community and employment foundation. This program has been increased to include the Career Technology & Trades training for Fiscal Year 2011.

The Board of County Commissioners continues to identify **Economic Development** as a top priority. County funding has provided demonstrated results in the improvement of infrastructure, access to capital, and the focus on skill based development. For Fiscal Year 2011 funding has been appropriated for the completion of the Career Technology and Trades Training Center, providing skill training to high school and college students plus the availability of offsite training for private businesses. The Board of County Commissioners will again promote growth and expansion of existing business and make the County attractive to potential new industries. The construction of the Exhibit Hall located at the Fair Grounds is anticipated for completion in Fiscal Year 2011 and plans are moving forward for the development of the McHenry Business and Technology Park.

Debt Service for Fiscal Year 2011 includes debt service payments of \$342,411. Total Debt Service comprises 0.50% of the total operating and capital budget.

The Board of County Commissioners, County Administrator, and Department of Financial Services staff, as part of the Five-Year Capital Improvement Plan, reviews approaching fiscal year commitments for capital funding allocations. The Capital section of the budget outlines capital improvement projects and capital equipment purchases.

The County is committed to financial and strategic planning that will rely on long-range business decisions. The County continues to operate more efficiently and effectively than at any time in the past. The provision of public services to the citizenry of Garrett County will continually be enhanced and improved by our team of dedicated and proficient employees.

The Board of County Commissioners is confident Garrett County Government will be successful through the current economic downturn and recession of the economy. The Board will continue to prioritize the appropriation of public funds and apply sound judgment and well thought out decisions to effectively serve the residents and visitors of Garrett County.



Garrett County Board of County Commissioners Frederick A. Holliday, Commissioner Ernest J. Gregg, Chairman Dennis G. Glotfelty, Commissioner

FISCAL YEAR 2010 & 2011 BUDGET COMPARISON

Fiscal Year 2011 Operating & Capital Budget outlines county services by the following sections with appropriate expenditures of those services:

| | AMENDED FY 2010 YTD | | APPROVED FY 2011 | | VARIANCE | |
|------------------------------|----------------------------|----|---------------------|----|--------------|--|
| | | | | | | |
| General Government | \$ 6,562,663 | \$ | 6,704,773 | \$ | 142,110 | |
| Public Safety | 9,622,937 | | 9,111,197 | | (511,740) | |
| Public Works | 17,201,193 | | 15,659,224 | | (1,541,970) | |
| Community Health | 1,358,265 | | 1,354,511 | | (3,754) | |
| Education | 37,484,842 | | 29,188,707 | | (8,296,135) | |
| Culture and Recreation | 162,000 | | 42,000 | | (120,000) | |
| Public Service | 222,362 | | 201,821 | | (20,541) | |
| Economic Development | 4,241,376 | | 1,901,452 | | (2,339,924) | |
| Economic Opportunity | 2,270,120 | | 1,945,642 | | (324,478) | |
| Transfer to Capital Projects | 2,773,660 | | 524,775 | | (2,248,885) | |
| Transfer to Enterprise Funds | 79,583 | | 82,404 | | 2,821 | |
| Miscellaneous | 2,117,840 | | 1,222,189 | | (895,651) | |
| | \$ 84,096,841 | \$ | 67,938,695 | \$ | (16,158,146) | |

Debt service and Capital Expenditures are included with each department total and in the above budget categories. Detailed descriptions of all debt service obligations and capital expenditures are listed in their appropriate sections of the budget report.

A breakdown of debt service and capital expenditures follows:

| | AMENDED FY 2010 YTD | | APPROVED FY 2011 | | VARIANCE | |
|----------------------|----------------------------|----|---------------------|----|-------------|--|
| Debt Service | \$ 339,774 | \$ | 342,411 | \$ | 2,638 | |
| Capital Expenditures | \$ 9,851,850 | \$ | 542,000 | \$ | (9,309,850) | |



THE BOARD OF GARRETT COUNTY COMMISSIONERS

203 South Fourth Street - Courthouse - Room 207, Oakland, Maryland 21550www.garrettcounty.org · countycommissioners@garrettcounty.org301-334-8970301-895-3188FAX 301-334-5000

Board of Commissioners

Dennis G. Glotfelty Ernest J. Gregg Frederick A. Holliday County Administrator R. Lamont Pagenhardt County Attorney Gorman E. Getty III

June 1, 2010

The Board of Garrett County Commissioners 203 South Fourth Street Court House Oakland, MD 21550

Dear Chairman Gregg, Commissioner Glotfelty, and Commissioner Holliday,

Over the past several years this budget message has read that Garrett County Government, under your leadership, continues to enhance your responsiveness to the citizenry of Garrett County and improve proficiency in the delivery of public services. Our organization has accomplished this and we will continue on this objective. Over the past several years we have realized that very complicated budget decisions would need to be well thought out for a multiple year period. You have listened to senior staff and analyzed many economic indicators and have taken the time and effort to assure that a carefully planned course of action is in place.

We have known for some time that Fiscal Year 2011 would be a time when available funding and revenue would continue to decline. You have taken necessary funding measures to assure that Garrett County Government remains solvent by providing quality public services without operating with a structural deficit. Therefore, now more than ever, we all must make some very complex decisions in order to arrive at a balanced budget, a budget that all departments and agencies can operate within, a budget that is affordable for the citizens of Garrett County, and a budget that will provide required public service efficiently, cost effectively, and without a reduction in hours of operation. Every department and/or agency that is funded by the County has united and is working together toward this objective. The complicated task is to finalize a budget based on a lesser amount of revenue when expenditures exceed that revenue. I believe we have been able to accomplish this goal.

The approval of this budget reflects the performance benchmark our employees provide and a standard I am confident has been established for the future. Under the proficient management of the Department of Financial Services, the County is again positioned to provide assertive solid financial practices in Fiscal Year 2011 and beyond.

As in previous years, actual expenditures were evaluated, along with statistical estimations, in calculating anticipated revenue and projected expenditures. More so this year than past years, planning for this budget centered on a longer term and multi-year evaluation of revenue and expenses. I am proud of our achievements in prior fiscal years, but we cannot underestimate the challenges ahead. I am also confident in our ability to succeed and remain a financially solvent government as we progress through very complicated economic times.

We have outstanding employees who will assure you of achieving the objectives you set forth which will be consistent and well thought out. The efforts of this Board of County Commissioners, the professional competencies of our knowledgeable department heads and senior management, the expertise of other component agency managers, and the dedication and hard work of all our employees will guarantee that this budget and future budgets are achievable. Our organization has many strengths, but none greater than our dedicated employees. I believe we have the vision in place to gauge our success with our organizational culture capable of employee involvement. This has been more evident over the past several months as I have asked every employee for a commitment and understanding of the exigent days ahead.

I am confident that with the cooperation and insight of all County personnel, Garrett County Government will be successful in discharging its obligations to the public and will continue to provide the high level of quality public services our residents and visitors expect. This process however requires that the County make some very complex decisions, many of which are now being implemented in all departments. It is almost certain that Fiscal Year 2012 will find Garrett County Government again having to operate with less revenue than prior years. I am looking forward to the opportunities of the future and the challenge of accomplishing the many goals and objectives that are at the forefront.

Respectfully,

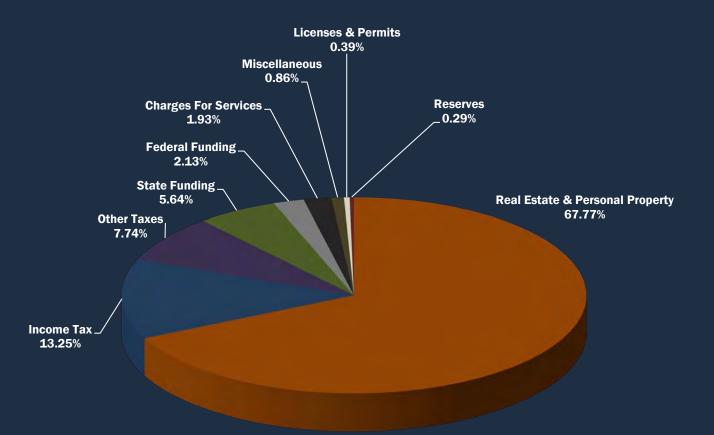
R. Lamont Pagenhardt County Administrator



REVENUE

FISCAL YEAR 2011

General Fund Revenue



Total Revenue = \$67,938,695



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| REVENUE | | ACTUAL FY 2009 | BUDGET FY 2010 | AMENDED FY 2010 ytd | PROJECTED FY 2011 |
|--|-------|-------------------|-------------------|------------------------|----------------------|
| axes | | | | | |
| Local Real & Personal Property | | | | | |
| Real Estate Tax | | 38,175,196 | 41,489,952 | 40,939,952 | 43,434,345 |
| Ordinary Business | | 34,367 | 0 | 0 | Ċ |
| Additions & Abatements | | 97,571 | -25,000 | 100,000 | -25,000 |
| Tax Penalty & Interest | | 553,200 | 475,000 | 515,000 | 500,00 |
| Enterprise Zone Tax Refund | | 71,149 | 0 | 0 | |
| County Supplemental Homeowners Tax Credit | | -30,273 | -35,000 | -35,000 | -45,00 |
| Discounts | | -561,399 | -500,000 | -582,000 | -585,00 |
| | Total | 38,339,811 | 41,404,952 | 40,937,952 | 43,279,34 |
| Public Utilities/Railroad | | 2,676,359 | 2,943,006 | 2,755,006 | 2,765,26 |
| , | Total | 2,676,359 | 2,943,006 | 2,755,006 | 2,765,26 |
| Income Tax | | , , | , , | , , | |
| Income Tax | | 10,423,109 | 10,500,000 | 9,400,000 | 9,000,00 |
| | Total | 10,423,109 | 10,500,000 | 9,400,000 | 9,000,00 |
| Other Local Taxes | | -, -, | -,, | -,, | |
| Coal Severance Tax | | 41,567 | 25,000 | 25.000 | 25,00 |
| Natural Gas | | 5,531 | 750 | 750 | 2,00 |
| Admission & Amusement Tax | | 658,550 | 600.000 | 600.000 | 650,00 |
| Recording | | 2,335,811 | 2,000,000 | 2,000,000 | 1,950,00 |
| Agricultural Transfer Tax | | 12,462 | 65,000 | 13,000 | 12,00 |
| Local Transfer Tax | | 1,383,217 | 1,300,000 | 1,050,000 | 900,00 |
| Franchise Tax | | 135 | _,000,000 | _,000,000 | |
| 911 Fees | | 274,156 | 250.000 | 250.000 | 250,00 |
| Trailer Court | | 44,760 | 40,000 | 40,000 | 37,00 |
| Coal Tonnage Tax | | 273,906 | 310,000 | 160,000 | 130,00 |
| Hotel Rental Tax | | 1,426,900 | 1,500,000 | 1,350,000 | 1,300,00 |
| | Total | 6,456,995 | 6,090,750 | 5,488,750 | 5,256,00 |
| Total Taxes | - | 57,896,274 | 60,938,708 | 58,581,708 | 60,300,61 |
| | = | , , | | , , | |
| censes & Permits | | | | | |
| Business Licenses | | | | | |
| Traders | | 73,787 | 70,000 | 70,000 | 70,00 |
| Beer, Wine, & Liquor | ŀ | 104,781 | 90,000 | 90,000 | 91,43 |
| | Total | 178,568 | 160,000 | 160,000 | 161,43 |
| Other Licenses & Permits | | | | | |
| Marriage License Fee | | 1,790 | 1,600 | 1,600 | 1,60 |
| Dog/Cat Tags | | 8,319 | 7,500 | 6,500 | 6,50 |
| Entrance Permits | | 340 | 200 | 200 | 25 |
| Stormwater Fees | | 8,788 | 10,000 | 10,000 | 8,00 |
| Plumbing Permits | | 1,220 | 1,000 | 1,000 | 1,00 |
| Electrical Permits | | 0 | 0 | 0 | 2,50 |
| Transient Vacation Rental Units (TVRU) License Fee | | 88,212 | 85,000 | 85,000 | 85,00 |
| | Total | 108,669 | 105,300 | 104,300 | 104,85 |
| Total Licenses & Permits | ŀ | 287,237 | 265,300 | 264,300 | 266,28 |
| | F | | | | |





| REVENUE | | ACTUAL FY 2009 | BUDGET FY 2010 | AMENDED FY 2010 ytd | PROJECTED FY 2011 |
|--|-------|-------------------|-------------------|------------------------|----------------------|
| tergovernmental | | | | | |
| Grants From Federal Government | | | | | |
| Bankhead - Jones Act | | 3,079 | 2,500 | 2,500 | 2,500 |
| Domestic Violence Grant | | 35,063 | 35,767 | 35,767 | 34,951 |
| Emergency Management Performance Grant (EMPG) | | 70,636 | 56,445 | 56,445 | 61,724 |
| Hazardous Materials Emergency Preparedness (HMEP) | | 1,500 | 5,000 | 5.000 | 5,000 |
| MIEMSS Hospital Bioterrorism | | 1,000 | 0,000 | 40,995 | 0,000 |
| Byrn Justice Assistance Grant (BJAG) - CapWIN | | 23,344 | 0 | 40,000 | (|
| Domestic Violence Data Entry | | 23,344 | 0 | 1,276 | |
| State Criminal Alien Assistance Program (SCAAP) | | 2,261 | 2,000 | 2,000 | 2,00 |
| Bullet Proof Vest Grant | | 1,890 | 1,000 | 1,000 | <u>2,60</u> |
| Tactical Equipment Grant | | 1,000 0 | 13,251 | 13,251 | 2,00 |
| Sheriff's Dept - DSS/DHR Child Support | | 9,217 | 10,316 | 10,316 | 10,00 |
| Master's Program | | 8,855 | 9,000 | 9,000 | 9,00 |
| Family Services Mediation | | 2,619 | 0,000 | 2,800 | 5,00 |
| Family Services Supervised Visitation | | 7,940 | 0 | 8,700 | |
| Homeland Security | | 157,171 | 185,077 | 185,077 | 158,34 |
| Public Health Emergency Preparedness | | 0 | 103,017 | 3,000 | 100,04 |
| CDBG - Weatherization Program | | 163,627 | 178.073 | 663,073 | 500,00 |
| CAC - MD Energy Assistance Program | | 30,066 | 30,066 | 30.066 | 30,06 |
| CAC - Emergency Food Assistance | | 5,194 | 28,938 | 13,938 | 9,00 |
| CAC - Mass Transit | | 760,969 | 650,000 | 315,000 | 400,00 |
| CAC - Emergency Shelter Grant | | 25,697 | 35,850 | 35,850 | 33,66 |
| ARC - Econ Development | | 20,000 | 500,000 | 520,000 | 00,00 |
| ARC - Fair Grounds Building | | 20,000 | 0 | 210,000 | |
| ARC - SHA Projects | | 210,240 | 0 | 228,948 | |
| ARC - Annual Report Project | | 0 | 0 | 0 | 10,00 |
| USDA - Sheriff's Crime Scene | | 20,340 | 0 | 0 | 10,00 |
| MD Energy Admin. Energy Efficiency & Conservation | | 20,340 | 0 | 0 | 170,00 |
| Payment In Lieu of Taxes (Federal Owned Land) | | 6,210 | 2,500 | 2,500 | 4,00 |
| Fayment in Lieu of Taxes (Federal Owned Land) | Total | 1,565,918 | 1,745,783 | 2,396,502 | 1,442,84 |
| Grants From State Government | TULAI | 1,505,918 | 1,745,785 | 2,390,302 | 1,442,04 |
| | | 2 012 020 | 0 1 2 1 0 7 1 | 0 101 071 | 2,131,27 |
| Disparity Grant | | 2,012,030 | 2,131,271 | 2,131,271 | 2,131,27 |
| Forestry & Parks | | 601,651 | 200,000 | 200,000 | 200,00 |
| Program Open Space | | 112,042 | 0 | 120,000 | 200,00 |
| Fire/Rescue/Ambulance Reserve | | 0 | 200,000 | 200,000 | |
| Jury Reimbursement | | 7,485 | 15,000 0 | 15,000 0 | 15,00 |
| DSS Intergovernmental Grants Master's Program Coop Reimbursement | | 3,500 | 0 | 0 | |
| 5 | | 2,726 | _ | 0 104.429 | 105 44 |
| Circuit Court - Family Services | | 106,878 29.875 | 138,629 | , | 105,44 |
| Courthouse Security Grant | | - , | 0 | 0 | 27.00 |
| Adult Community Service | | 27,000 | 27,000 | 27,000 | 27,00 500.00 |
| Rural Legacy Program | | 765,925 | 500,000 | 0 | 500,00 120.06 |
| Police Protection Grant | | 200,372 | 200,000 | 129,960 | 129,96 |
| School Bus Violation Grant | | 20,025 | 12,000 | 20,000 | 20,00 |
| Sheriff's Hotspot - Community Policing Sheriff's Department Sex Offender Compliance (SOCEM) | | 7,540 10,800 | 8,000 8,800 | 8,000 10,364 | 10,00 |
| MD State Police Grants | | | | | |
| MD State Police Grants SHA Work Crew | | 0 | 0 | 1,188 | |
| SHA work Crew Sexual Offenders Registration | | 0 10,600 | 10,000 | 29,352 10,000 | 10,00 |





| REVENUE | ACTUAL | BUDGET | AMENDED | PROJECTED |
|---|------------|-----------|-------------|-----------|
| | FY 2009 | FY 2010 | FY 2010 YTD | FY 2011 |
| Grants From State Government (Continued) | | | | |
| Emergency Numbers Systems Board | 2,876 | 6,000 | 13,205 | 4,000 |
| Local Emerg Planning Comm-Community Right To Know | 14,605 | 8,500 | 8,500 | 6,077 |
| Highway User Tax | 4,554,933 | 2,570,285 | 223,300 | 222,370 |
| DBED/Fair Study | 20,000 | 0 | 0 | 0 |
| Acid Mine Remediation | 0 | 0 | 17,000 | 0 |
| CAC - Youth Prevention Grant | 34,616 | 34,616 | 0 | 0 |
| CAC - Electric Universal Service Grant | 81,084 | 81,084 | 336,084 | 81,084 |
| CAC - Mass Transit | 186,992 | 125,000 | 131,700 | 150,000 |
| Homeless Women - Crisis Shelter Program | 20,000 | 20,000 | 20,000 | 20,000 |
| Total | 8,833,555 | 6,296,185 | 3,756,353 | 3,832,203 |
| Grants From Other Agencies | | | | |
| LGIT Safety Grant | 4,170 | 2,500 | 4,568 | 0 |
| Tobacco Compliance | 360 | 225 | 225 | 200 |
| Walmart Safe Neighborhood | 0 | 500 | 1,500 | 6,500 |
| Impaired Driving Prevention | 6,930 | 7,200 | 7,200 | 6,850 |
| Aggressive Driving Activity | 7,447 | 6,000 | 6,000 | 3,000 |
| Safe Routes to School | 14,647 | 10,000 | 10,000 | 5,000 |
| MD Sheriffs' Institute Grants | 0 | 0 | 950 | 0 |
| Drug Free Communities | 540 | 0 | 0 | 0 |
| Total | 34,094 | 26,425 | 30,443 | 21,550 |
| | | | | |
| Total Intergovernmental | 10,433,567 | 8,068,393 | 6,183,298 | 5,296,597 |
| | | | | |
| Charges For Services | | | | |
| County Service Charge - Semi-Annual Bills | 6,120 | 3,000 | 5,000 | 5,000 |
| County Administrative Fee - Semi-Annual Bills | 678 | 300 | 500 | 500 |
| Maintenance Agreement - Community Action | 9,000 | 9,000 | 9,000 | 12,000 |
| Marriage Ceremony Fees | 980 | 750 | 750 | 750 |
| Adult Community Service Participant Fee | 4,100 | 3,000 | 3,000 | 5,000 |
| Circuit Court Trust Fees | 9,994 | 7,500 | 7,500 | 9,000 |
| Zoning & Subdivision Fees | 17,600 | 13,000 | 13,000 | 10,000 |
| Sale of Maps & Publications | 40 | 0 | 0 | 0 |
| Sale of GIS Digital Databases | 14,425 | 2,000 | 3,000 | 1,000 |
| Building Codes Inspections | 95,457 | 100,000 | 80,000 | 80,000 |
| Health Department Facility Fee | 458,662 | 458,662 | 458,662 | 458,662 |
| Sheriff's Fees | 1,796 | 750 | 750 | 1,000 |
| Sheriff's Paper Service Fees | 17,545 | 15,000 | 15,000 | 15,000 |
| Inmate SSI Program | 2,600 | 0 | 2,000 | 1,200 |
| State DOC - Temporary Housing State Inmates | 77,502 | 0 | 5,805 | 0 |
| Jail - Work Release | 22,570 | 20,000 | 20,000 | 22,000 |
| DPSCS Inmate Medical Reimbursement | 12,457 | 0 | 0 | 0 |
| Animal Control Boarding & Adoption | 5,610 | 4,000 | 5,500 | 5,000 |
| General Charge for Services | 12,601 | 19,000 | 10,000 | 8,000 |
| Tax Office Convenience Fee | 251 | 0 | 10,000 | 8,000 |
| Emergency Medical Services Cost Share | 135,000 | 135,000 | 135,000 | 150,000 |
| Gypsy Moth Suppression | 150 | 0 | 0 | 0 |
| Road & Street Signs | 0 | 5,000 | 5,000 | 0 |





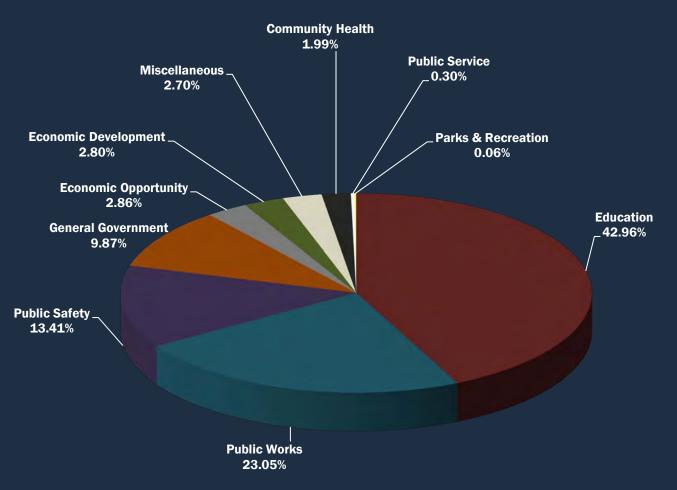
| REVENUE | ACTUAL FY 2009 | BUDGET FY 2010 | AMENDED FY 2010 ytd | PROJECTED FY 2011 |
|--|-------------------|-------------------|------------------------|----------------------|
| Charges For Services (Continued) | | | | |
| Roads Fuel Sales | 285,527 | 250,000 | 328,000 | 391,500 |
| Enterprise Funds Indirect Fees | 95,845 | 101,000 | 101,000 | 128,000 |
| Total Charges for Services | 1,286,510 | 1,146,962 | 1,218,467 | 1,311,612 |
| Fines & Forfeitures | | | | |
| All Other Fines | 9,409 | 7,500 | 7,500 | 7,500 |
| Fines and Forfeitures | 1,048 | 0 | 0 | 0 |
| Total Fines & Forfeitures | 10,457 | 7,500 | 7,500 | 7,500 |
| Miscellaneous | | | | |
| Interest | 956,273 | 155,000 | 358,000 | 200,000 |
| Rent Income | 292,388 | 315,589 | 315,589 | 315,589 |
| Tax Sale Revenue | 29,409 | 25,000 | 36,500 | 25,000 |
| Administrative Fees | 1,459 | 1,000 | 1,000 | 0 |
| Miscellaneous | 5,780 | 2,000 | 4,500 | 4,000 |
| Insurance Proceeds | 9,003 | 0 | 34,702 | 0 |
| Retiree Drug Subsidy | 98,825 | 50,000 | 50,000 | 0 |
| Health Department Budget Settlement | 185,715 | 0 | 292,291 | 0 |
| Sheriff's Miscellaneous Income | 23,750 | 2,000 | 2,000 | 2,000 |
| Permits Miscellaneous Income | 1,911 | 2,000 | 2,000 | 1,500 |
| Animal Control Donations | 4,145 | 2,000 | 2,000 | 3,000 |
| Road's Department Miscellaneous Income | 5,495 | 5,000 | 5,000 | 5,000 |
| Road's Department Special Projects Town Share | 124,404 | 0 | 68,755 | 0 |
| Community Action - Jennings Head Start | 96,900 | 0 | 0 | 0 |
| Economic Development Miscellaneous Income | 59,255 | 0 | 0 | 0 |
| Total Miscellaneous | 1,894,712 | 559,589 | 1,172,337 | 556,089 |
| Other Financing Sources | | | | |
| Sale of Property - Non-Tax Sale | 0 | 0 | 1,094,750 | 0 |
| Transfer from Unreserved/Designated Fund Balance | 0 | 0 | 15,558,081 | 200,000 |
| Disposal of Assets & Public Auction Proceeds | 42.623 | 0 | 16,400 | 0 |
| Total Financing Sources | 42,623 | 0 | 16,669,231 | 200,000 |
| Total Fiscal Year Revenue | 71,851,380 | 70,986,452 | 84,096,841 | 67,938,695 |



EXPENDITURES

FISCAL YEAR 2011

General Fund Expenditures



Debt service and capital expenditures are included with each department total and in the above budget categories. Debt service and capital expenditures make up .50% and .80%, respectively, of the total fiscal year 2011 budget.

Total Expenditures = \$67,938,695



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COUNTY GENERAL FUND EXPENDITURES





| EXPENDITURES | | ACTUAL FY 2009 | BUDGET FY 2010 | AMENDED FY 2010 YTD | REQUESTED FY 2011 | APPROVED FY 2011 |
|---|-------|-------------------|-------------------|------------------------|----------------------|---------------------|
| NERAL GOVERNMENT | | | | | | |
| Executive - County Commissioners | | | | | | |
| Salaries | | 97,856 | 97,500 | 97,500 | 97,500 | 97,500 |
| Fringe Benefits | | 29,144 | 30,057 | 29,933 | 30,815 | 30,81 |
| Travel/Business Expenses | | 14,479 | 15,000 | 15,000 | 12,000 | 12,000 |
| Operating Expenses | | 9,682 | 12,000 | 12,000 | 10,000 | 10,000 |
| Public Association Meetings & Dues | | 14,223 | 15,000 | 15,000 | 15,000 | 15,000 |
| Water & Sewer Master Plans | | 19,981 | 0 | 164,707 | 0 | |
| Sensitive Areas Sub-Division Ordinance | | 23,374 | 0 | 61,626 | 0 | |
| Annual Report Project | | 0 | 0 | 0 | 20,000 | 20,00 |
| DCW & County-wide Comprehensive Plan | | 17,165 | 0 | 0 | 0 | |
| | Total | 225,904 | 169,557 | 395,765 | 185,315 | 185,31 |
| County Commissioners' Staff | | | | | | |
| Salaries | | 171,520 | 177,281 | 177,281 | 172,117 | 172,11 |
| Fringe Benefits | | 54,698 | 60,399 | 60,169 | 61,304 | 61,30 |
| Operating Expenses | | 1,303 | 3,500 | 3,030 | 2,000 | 2,00 |
| Small Equipment Operating | | 328 | 0 | 470 | 0 | |
| | Total | 227,849 | 241,180 | 240,950 | 235,421 | 235,42 |
| Finance | | , | , | ., | | |
| Salaries | | 271,023 | 281,111 | 281,111 | 272,923 | 272,92 |
| Fringe Benefits | | 105,315 | 112,084 | 111,719 | 114,128 | 114,12 |
| Operating Expenses | | 27,962 | 31,540 | 29,705 | 29,000 | 29.00 |
| Small Equipment Operating | | 1,106 | 01,010 | 335 | 0 | , |
| Postage Machine | | 6,871 | 7,300 | 7,300 | 7,000 | 7,00 |
| General Audit Expense | | 55,100 | 54,500 | 56,000 | 57,000 | 57,00 |
| General Audit Expense | Total | 467,377 | 486,535 | 486,170 | 480,051 | 480,05 |
| Tax Collections | Total | 407,577 | 400,000 | 400,170 | 400,001 | 400,00 |
| Salaries | | 168,379 | 170,314 | 170,314 | 165,912 | 165,91 |
| | | , | | | , | |
| Fringe Benefits | | 73,914 | 78,182 | 77,909 | 79,796 | 79,79 |
| Operating Expenses | | 35,932 | 44,010 | 44,010 | 43,890 | 40,00 |
| Tax Sale Expense | | 29,343 | 25,000 | 36,500 | 25,000 | 25,00 |
| Credit Card Processing Fees | | 250 | 0 | 10,000 | 8,000 | 8,00 |
| Small Equipment Operating | | 526 | 0 | 0 | 0 | 040 70 |
| | Total | 308,344 | 317,506 | 338,733 | 322,598 | 318,70 |
| Purchasing | | | | | | |
| Salaries | | 140,466 | 144,568 | 144,568 | 140,357 | 140,35 |
| Fringe Benefits | | 62,592 | 67,019 | 66,846 | 68,434 | 68,43 |
| Operating Expenses | | 11,405 | 12,760 | 12,760 | 12,620 | 11,90 |
| Small Equipment | | 457 | 0 | 0 | 0 | |
| | Total | 214,920 | 224,347 | 224,174 | 221,411 | 220,69 |
| Human Resources | | | | | | |
| Salaries | | 148,176 | 152,437 | 152,437 | 154,444 | 154,44 |
| Fringe Benefits | | 56,251 | 61,131 | 59,407 | 62,017 | 62,01 |
| Operating Expenses | | 28,415 | 20,000 | 20,000 | 18,500 | 18,50 |
| Risk Management Operating | | 0 | 40,521 | 42,589 | 31,000 | 31,00 |
| Employee Departmental Training Expenses | | 2,852 | 4,000 | 4,000 | 4,000 | 4,00 |
| Small Equipment Operating | | 1,138 | 0 | 0 | 0 | |
| Student Intern Program | | 25,461 | 17,600 | 17,600 | 17,440 | 17,44 |
| Student Intern Program Fringe Benefits | | 1,978 | 1,383 | 1,368 | 1,356 | 1,35 |
| | Total | 264,271 | 297,072 | 297,401 | 288,757 | 288,75 |
| Circuit Court | | | | | | |
| Salaries | | 159,896 | 165,963 | 165,963 | 164,882 | 161,18 |
| Fringe Benefits | | 44,124 | 47,496 | 46,903 | 47,998 | 47,71 |
| Operating Expenses | | 18,212 | 22,000 | 21,459 | 25,280 | 22,00 |
| Contracted Services | | 6,653 | 6,000 | 6,000 | 5,000 | 5,00 |
| Small Equipment Operating | | 1,701 | 0 | 541 | 0 | |
| Jury Expenses | | 18,948 | 19,500 | 19,500 | 19,400 | 19,40 |
| , p | Total | 249,534 | 260,959 | 260,366 | 262,560 | 255,30 |
| | | 2.0,004 | 200,000 | 200,000 | _0_,000 | 200,00 |

COUNTY GENERAL FUND EXPENDITURES





| EXPENDITURES | ACTUAL FY 2009 | BUDGET FY 2010 | AMENDED FY 2010 YTD | REQUESTED FY 2011 | APPROVED FY 2011 |
|----------------------------------|-------------------|-------------------|------------------------|----------------------|---------------------|
| Circuit Court - Master's Program | | | | | |
| Salaries | 39,343 | 40,442 | 40,442 | 39,264 | 39,264 |
| Fringe Benefits | 14,367 | 15,292 | 15,240 | 15,556 | 15,556 |
| Operating Expenses | 4,381 | 7,980 | 7,980 | 6,786 | 6,500 |
| Small Equipment Operating | 1,308 | 0 | 0 | 0 | 0 |
| Tot | al 59,399 | 63,714 | 63,662 | 61,606 | 61,320 |
| Circuit Court - Family Services | | | | | |
| Salaries | 62,990 | 66,229 | 66,229 | 66,229 | 66,229 |
| Fringe Benefits | 26,896 | 28,862 | 28,777 | 29,854 | 29,854 |
| Operating Expenses | 4,580 | 33,038 | 9,339 | 9,358 | 9,358 |
| Supervised Visitation | 7,290 | 0 | 8,700 | 0 | 0 |
| Mediation | 2,619 | 0 | 2,800 | 0 | 0 |
| Tot | al 104,375 | 128,129 | 115,845 | 105,441 | 105,441 |
| Orphan's Court | | | | | |
| Salaries | 12,937 | 12,900 | 12,900 | 12,900 | 12,900 |
| Fringe Benefits | 1,003 | 1,014 | 998 | 998 | 998 |
| Operating Expenses | 3,348 | 4,000 | 4,000 | 4,460 | 4,000 |
| Tot | al 17,288 | 17,914 | 17,898 | 18,358 | 17,898 |
| State's Attorney | | | | | |
| Salaries | 434,674 | 439,776 | 439,776 | 433,319 | 433,319 |
| Fringe Benefits | 147,668 | 158,324 | 157,869 | 168,444 | 168,444 |
| Operating Expenses | 27,812 | 29,200 | 29,200 | 26,800 | 26,000 |
| Small Equipment Operating | 1,203 | 0 | 0 | 0 | 0 |
| Capital Outlay | 8,779 | 0 | 0 | 0 | 0 |
| Tot | al 620,136 | 627,300 | 626,845 | 628,563 | 627,763 |
| Election Board | | | | | |
| Salaries | 12,235 | 12,200 | 12,200 | 12,200 | 12,200 |
| Fringe Benefits | 949 | 959 | 943 | 943 | 943 |
| State Paid Wages | 196,878 | 217,388 | 217,388 | 228,938 | 228,938 |
| Operating Expenses | 73,687 | 100.000 | 98,922 | 168,684 | 165,000 |
| Small Equipment Operating | 0 | 0 | 1,078 | 0 | 0 |
| Tot | al 283,749 | 330,547 | 330,531 | 410,766 | 407,082 |
| Legal Counsel | | | | | |
| Salaries | 58,315 | 60,000 | 60,000 | 60,000 | 60,000 |
| Fringe Benefits | 22,266 | 23,875 | 23,817 | 24,765 | 24,765 |
| Operating Expenses | 10,321 | 12,000 | 12,000 | 12,000 | 12,000 |
| Tot | al 90,902 | 95,875 | 95,817 | 96,765 | 96,765 |
| Planning, Zoning & Licensing | | | | | |
| Salaries | 355,824 | 367,500 | 367,500 | 331,140 | 331,140 |
| Fringe Benefits | 156,219 | 168,172 | 166,575 | 145,291 | 145,291 |
| Operating Expenses | 32,764 | 35,000 | 35,000 | 32,500 | 32,500 |
| Rural Legacy Program | 751,409 | 500,000 | 0 | 500,000 | 500,000 |
| Small Equipment Operating | 350 | 1,000 | 1,000 | 0 | 0 |
| Capital Outlay | 11,969 | 0 | 0 | 0 | 0 |
| Tot | al 1,308,535 | 1,071,672 | 570,075 | 1,008,931 | 1,008,931 |
| General Services | | | | | |
| Salaries | 848,041 | 873,840 | 873,840 | 923,713 | 871,306 |
| Fringe Benefits | 383,527 | 422,161 | 410,546 | 466,468 | 424,215 |
| Operating Expenses | 58,853 | 76,700 | 76,700 | 76,700 | 76,700 |
| Utilities | 337,686 | 400,000 | 400,000 | 412,180 | 380,000 |
| Contracted Services | 164,291 | 191,047 | 191,047 | 193,600 | 180,000 |
| Phone System Maintenance | 2,991 | 10,000 | 10,000 | 10,000 | 3,000 |
| Small Equipment Operating | 83,866 | 100,000 | 266,465 | 201,054 | 150,000 |
| Capital Outlay | 141,864 | 0 | 14,476 | 125,000 | 95,000 |
| Tot | | 2,073,748 | 2,243,074 | 2,408,715 | 2,180,221 |
| | | | | | |





| EXPENDITURES | ACTUAL FY 2009 | BUDGET FY 2010 | AMENDED FY 2010 YTD | REQUESTED FY 2011 | APPROVED FY 2011 |
|--|-------------------|-------------------|------------------------|----------------------|---------------------|
| Information Technologies | | | | | |
| Salaries | 115,073 | 120,242 | 120,242 | 117,739 | 117,739 |
| Fringe Benefits | 51,063 | 55,147 | 54,991 | 56,367 | 56,367 |
| Operating | 7,180 | 22,624 | 21,946 | 12,000 | 12,000 |
| Small Equipment Operating | 66,469 | 18,000 | 21,300 | 21,550 | 15,000 |
| Capital Outlay | 0 | 14,500 | 36,878 | 14,000 | 14,000 |
| То | tal 239,785 | 230,513 | 255,357 | 221,656 | 215,106 |
| TOTAL GENERAL GOVERNMENT | 6,703,487 | 6,636,568 | 6,562,663 | 6,956,914 | 6,704,773 |
| PUBLIC SAFETY | | | | | |
| Permits & Inspections | | | | | |
| Salaries | 375,876 | 383,752 | 383,752 | 416,903 | 416,903 |
| Fringe Benefits | 168,766 | 188,831 | 177,468 | 212,749 | 212,749 |
| Operating Expenses | 20,475 | 30,000 | 30,000 | 27,700 | 27,000 |
| Small Equipment Operating | 0 | 500 | 500 | 0 | 0 |
| Capital Outlay | 17,857 | 0 | 0 | 0 | 0 |
| То | tal 582,974 | 603,083 | 591,720 | 657,352 | 656,652 |
| Sheriff's Department | | | | | |
| Sheriff's Salary | 75,858 | 75,000 | 75,000 | 75,000 | 75,000 |
| Sheriff's Fringe Benefits | 21,235 | 19,873 | 16,885 | 16,701 | 16,701 |
| Legal Expense | 2,277 | 3,000 | 1,000 | 2,000 | 1,000 |
| Utilities | 1,296 | 1,400 | 1,400 | 1,000 | 1,000 |
| Operating Expenses | 44,677 | 50,000 | 52,188 | 50,000 | 50,000 |
| Sheriff's Insurance & Bonds | 42,769 | 50,700 | 37,546 | 40,000 | 40,000 |
| Department Salaries | 1,397,537 | 1,442,951 | 1,442,951 | 1,339,608 | 1,299,472 |
| Department Overtime | 82,351 | 75,000 | 75,000 | 75,000 | 50,000 |
| Department Grant Funded Overtime | 70,578 | 56,725 | 66,289 | 63,550 | 53,550 |
| Department Fringe Benefits | 720,867 | 678,503 | 644,729 | 618,703 | 592,117 |
| Uniform Allowance | 34,664 | 20,000 | 20,000 | 25,000 | 20,000 |
| Maintenance & Repairs | 794 | 1,500 | 1,500 | 1,000 | 500 |
| Training | 20,730 | 40,000 | 34,950 | 35,000 | 20,000 |
| Automotive Expense | 198,871 | 190,000 | 190,000 | 192,500 | 180,000 |
| Domestic Violence Investigator | 32,235 | 32,448 | 32,448 | 32,448 | 32,448 |
| Domestic Violence Investigator Fringe Benefits | 2,526 | 3,319 | 2,503 | 2,503 | 2,503 |
| Small Equipment Operating | 78,464 | 23,118 | 23,118 | 29,203 | 10,000 |
| Capital Outlay | 147,513 | 25,000 | 24,979 | 75,000 | 0 |
| То | tal 2,975,242 | 2,788,537 | 2,742,486 | 2,674,216 | 2,444,292 |
| Volunteer Fire Departments | | | | | |
| Advanced Life Support Training | 0 | 3,750 | 3,750 | 3,750 | 3,750 |
| Special Tax Levy | 1,291,961 | 1,638,733 | 1,638,733 | 1,724,084 | 1,724,084 |
| Fire, Rescue, & Ambulance (508) | 0 | 169,231 | 169,231 | 169,231 | 169,231 |
| То | tal 1,291,961 | 1,811,714 | 1,811,714 | 1,897,065 | 1,897,065 |
| Volunteer Rescue Squads | | | | | |
| Special Revenue Allocation | 344,523 | 374,567 | 374,567 | 394,077 | 394,077 |
| Advanced Life Support Training | 0 | 3,750 | 3,750 | 3,750 | 3,750 |
| Fire, Rescue, & Ambulance (508) | 0 | 30,769 | 30,769 | 30,769 | 30,769 |
| То | tal 344,523 | 409,086 | 409,086 | 428,596 | 428,596 |
| Detention Center | | | | | |
| Salaries | 1,047,328 | 1,073,355 | 1,073,355 | 1,060,854 | 1,060,854 |
| Overtime | 41,877 | 45,000 | 45,000 | 45,000 | 45,000 |
| Grant Funded Overtime | 1,531 | 0 | 1,276 | 0 | 0 |
| Fringe Benefits | 544,022 | 491,136 | 473,003 | 484,179 | 484,179 |
| Uniform Allowance | 10,373 | 14,000 | 14,000 | 20,000 | 14,000 |
| Maintenance & Repairs | 2,442 | 4,000 | 4,000 | 5,000 | 1,500 |
| Food | 79,339 | 75,000 | 75,000 | 75,000 | 75,000 |
| Medical | 202,132 | 170,000 | 170,000 | 286,000 | 276,000 |
| Operating Expenses | 27,444 | 33,000 | 33,000 | 31,000 | 31,000 |
| Training | 2,259 | 3,000 | 3,000 | 3,000 | 3,000 |

COUNTY GENERAL FUND EXPENDITURES





| EXPENDITURES | ACTUAL FY 2009 | BUDGET FY 2010 | AMENDED FY 2010 YTD | REQUESTED FY 2011 | APPROVED FY 2011 |
|--|----------------------|----------------------|------------------------|----------------------|------------------------------|
| Detention Center (Continued) | | | | | |
| Insurance & Bonds | 17,621 | 19,300 | 11,300 | 15,000 | 12,000 |
| Small Equipment Operating | 6,739 | 5,990 | 15,090 | 64,329 | 60,250 |
| Capital Outlay | 0 | 52,718 | 43,618 | 305,000 | 263,000 |
| Total | 1,983,107 | 1,986,499 | 1,961,642 | 2,394,362 | 2,325,783 |
| Animal Control | | | | | |
| Salaries | 119,523 | 122,197 | 122,197 | 103,810 | 103,810 |
| Fringe Benefits | 51,140 | 55,546 | 54,446 | 43,961 | 43,961 |
| Operating Expenses | 27,606 | 27,000 | 27,000 | 30,000 | 27,000 |
| Automotive Expenses | 2,971 | 6,900 | 6,900 | 5,700 | 5,000 |
| Humane Society | 5,000 | 5,000 0 | 5,000 | 5,000 0 | 5,000 |
| Small Equipment Operating Total | 4,293 210,533 | 216,643 | 0 215,543 | 188,471 | 0 184,771 |
| Public Safety/Emergency Management | 210,555 | 210,643 | 215,545 | 100,471 | 104,771 |
| Salaries | 116,987 | 119,253 | 119,253 | 115,780 | 115,780 |
| Fringe Benefits | 46,853 | 50,502 | 50,347 | 52,891 | 52,891 |
| Homeland Security | 84,860 | 110,397 | 110.397 | 83,968 | 83,968 |
| Operating Expenses | 4,853 | 6,000 | 6,000 | 5,500 | 5,500 |
| MDE (LEPC) and EPA Grants | 10,128 | 13,500 | 13,500 | 11,077 | 11,077 |
| Small Equipment Operating | 0 | 0 | 40,995 | 0 | 0 |
| Total | 263,681 | 299,652 | 340,492 | 269,216 | 269,216 |
| Communications -911 | | | | | |
| Salaries | 302,851 | 307,466 | 307,466 | 280,121 | 280,121 |
| Fringe Benefits | 141,003 | 150,490 | 150,024 | 142,705 | 142,705 |
| Operating Expenses | 56,900 | 59,600 | 69,700 | 56,200 | 56,200 |
| Hazardous Response Team | 7,000 | 7,000 | 7,000 | 0 | 0 |
| Small Equipment Operating | 0 | 3,500 | 9,305 | 0 | 0 |
| Capital Outlay | 6,678 | 0 | 0 | 0 | 0 |
| Total | 514,432 | 528,056 | 543,495 | 479,026 | 479,026 |
| Emergency Medical Services | | | | | |
| Salaries | 273,814 | 261,166 | 261,166 | 271,763 | 271,763 |
| Fringe Benefits | 146,452 0 | 129,745 | 141,593 | 153,034 | 153,034 |
| Length of Service Awards Program (LOSAP) Operating Expenses | 155 | 200,000 | 600,000 | 0 | 0 1,000 |
| Operating expenses | 420,421 | 1,000 591,911 | 4,000 1,006,759 | 1,000 425,797 | 425,797 |
| Total | 420,421 | 391,911 | 1,000,755 | 423,131 | 425,151 |
| TOTAL PUBLIC SAFETY | 8,586,874 | 9,235,181 | 9,622,937 | 9,414,100 | 9,111,197 |
| PUBLIC WORKS | | | | | |
| Roads Division | | | | | |
| Administration Salaries | 1,555,788 | 1,531,813 | 1,531,813 | 1,308,038 | 1,308,038 |
| Administration Fringe Benefits | 632,171 | 767,494 | 697,892 | 582,368 | 582,368 |
| General Office Supplies | 4,786 | 7,000 | 7,000 | 7,000 | 7,000 |
| Telephone | 26,275 | 26,000 | 26,000 | 28,000 | 27,000 |
| Office Equipment/Rental/Maintenance | 5,719 | 7,500 | 7,500 | 8,000 | 8,000 |
| Radios & Communication | 4,736 | 10,000 | 15,000 | 10,000 | 10,000 |
| Postage Meter Expenses | 604 | 800 | 800 | 800 | 800 |
| Data Processing | 2,027 | 3,500 | 3,500 | 3,500 | 3,500 |
| Engineering - Survey Material & Equipment | 390 | 1,000 | 1,000 | 1,000 | 1,000 |
| Engineering - Contract/Design/Inspections | 3,063 | 2,500 | 2,500 | 2,500 | 2,500 |
| Small Equipment Operating - Administration | 2,466 | 2,500 | 2,500 | 2,500 | 2,500 |
| Miscellaneous - Administration | 795 | 1,500 | 1,500 | 1,000 | 1,000 |
| General Roads Maintenance Salaries | 3,823,555 | 3,845,270 | 3,845,270 | 3,997,854 | 3,690,846 |
| Overtime - Winter Operations | 313,766 | 300,000 | 300,000 | 540,000 | 540,000 |
| Overtime - Summer Operations | 6,319 | 10,000 | 10,000 | 5,000 | 5,000 |
| General Roads Maintenance Fringe Benefits | 2,041,142 | 2,348,926 | 2,137,555 | 2,255,796 | 2,189,268 |
| Contractual Work | 225 126 401 | 5,000 | 5,000 | 5,000 | 5,000 280,000 |
| General Maintenance Bituminous Overlay | 126,401 3,269,223 | 242,000 3,270,000 | 227,000 2,570,000 | 280,000 1,500,000 | 280,000 1,500,000 |
| Emulsified Asphalt | 3,269,223 | 3,270,000 | 2,570,000 | 684,000 | 684,000 |
| Erosion Control & Stabilization | 1,396 | 2,000 | 2,000 | 4,000 | 4,000 |
| Stone | 339,303 | 550,000 | 550,000 | 550,000 | 1 ,000 550,000 |
| | 000,000 | 000,000 | 000,000 | 000,000 | Bage 15 |

COUNTY GENERAL FUND EXPENDITURES





| EXPENDITURES | ACTUAL FY 2009 | BUDGET FY 2010 | AMENDED FY 2010 YTD | REQUESTED FY 2011 | APPROVED FY 2011 |
|---|-------------------|-------------------|------------------------|----------------------|---------------------|
| Roads Division (Continued) | | | | | |
| Special Projects | 336,445 | 35,000 | 332,703 | 35,000 | 35,000 |
| General Hand Tools | 1,421 | 2,000 | 12,000 | 4,000 | 4,000 |
| Small Equipment Operating - Maintenance | 8,729 | 5,000 | 5,000 | 5,000 | 5,000 |
| Guardrails | 40,210 | 45,000 | 45,000 | 45,000 | 45,000 |
| Line Striping | 142,279 | 162,000 | 203,000 | 196,000 | 196,000 |
| Sign Making Materials | 5,558 | 15,000 | 15,000 | 15,000 | 15,000 |
| Work Zone Traffic Control | 4,876 | 5,000 | 5,000 | 5,000 | 5,000 |
| Abrasives | 892,329 | 750,000 | 750,000 | 750,000 | 750,000 |
| Snow Removal Materials | 51,922 | 60,000 | 60,000 | 100,000 | 100,000 |
| Bridge Construction Materials | 15,148 | 18,000 | 18,000 | 18,000 | 18,000 |
| Bridge Maintenance Materials | 513 | 3,000 | 3,000 | 3,000 | 3,000 |
| Bridge Contractual Services | 1,485 | 26,000 | 1,000 | 26,000 | 26,000 |
| Culvert Pipe | 47,857 | 50,000 | 50,000 | 50,000 | 50,000 |
| Inlets & Grates | 2,572 | 4,000 | 4,000 | 4,000 | 4,000 |
| Insurance - Fleet | 84,743 | 100,000 | 77,117 | 90,000 | 87,000 |
| Materials - Repair/Replacement Parts | 725,793 | 700,000 | 711,113 | 1,000,000 | 1,000,000 |
| Diesel Fuel | 641,017 | 812,000 | 812,000 | 880,000 | 660,000 |
| Gasoline | 280,702 | 185,300 | 263,300 | 622,000 | 466,000 |
| Oil Products | 39,233 | 35,000 | 35,000 | 40,000 | 40,000 |
| Fuel Tax | 93,336 | 98,000 | 98,000 | 98,000 | 98,000 |
| Tires | 125,086 | 150,000 | 150,000 | 200,000 | 200,000 |
| Mechanic Tools & Replacements | 10,707 | 12,500 | 12,500 | 18,000 | 18,000 |
| Equipment Rental | 1,005 | 5,000 | 5,000 | 5,000 | 5,000 |
| Other Lease (Oxygen-Acetylene) | 4,612 | 3,800 | 3,800 | 4,000 | 4,000 |
| Outside Maintenance Services | 8,408 | 8,500 | 8,500 | 10,000 | 10,000 |
| Travel & Business Expenses | 10 | 500 | 500 | 500 | 500 |
| Professional Development | 0 | 500 | 500 | 500 | 500 |
| Utilities | 99,979 | 96,800 | 96,800 | 105,000 | 88,000 |
| Building & Yard Materials | 17,658 | 15,000 | 15,000 | 30,000 | 15,000 |
| Safety Materials & Equipment | 8,783 | 10,000 | 10,000 | 10,000 | 10,000 |
| Building Maintenance | 23,363 | 20,000 | 20,000 | 20,000 | 20,000 |
| Janitorial/Household Supplies | 27,031 | 28,000 | 28,000 | 26,000 | 26,000 |
| Debt Service | 126,023 | 127,415 | 127,415 | 128,404 | 128,404 |
| Capital Outlay | 366,943 | 309,300 | 911,115 | 550,000 | 125,000 |
| Total | 16,617,892 | 17,200,418 | 17,201,193 | 16,869,760 | 15,659,224 |
| TOTAL PUBLIC WORKS | 16,617,892 | 17,200,418 | 17,201,193 | 16,869,760 | 15,659,224 |
| COMMUNITY HEALTH | | | | | |
| Health Department | | | | | |
| Operating Expenses | 1,298,111 | 1,358,265 | 1,358,265 | 1,354,511 | 1,354,511 |
| Debt Service | 2,252,506 | 0 | 0 | 0 | 0 |
| Total | 3,550,617 | 1,358,265 | 1,358,265 | 1,354,511 | 1,354,511 |
| TOTAL COMMUNITY HEALTH | 3,550,617 | 1,358,265 | 1,358,265 | 1,354,511 | 1,354,511 |
| EDUCATION | | | | | |
| Board of Education | | | | | |
| Operating Expenses | 22,748,654 | 23,159,000 | 23,159,000 | 23,159,000 | 23,159,000 |
| Southern High School Athletics | 7,500 | 7,500 | 7,500 | 7,500 | 7,500 |
| Northern High School Athletics | 7,500 | 7,500 | 7,500 | 7,500 | 7,500 |
| Other Post Employment Benefits (OPEB) | 613,000 | 566,174 | 0 | 613,000 | 0 |
| Debt Service | 210,038 | 212,358 | 212,358 | 214,007 | 214,007 |
| Capital Outlay | 8,082,183 | 974,937 | 900,784 | 35,000 | 35,000 |
| Total | 31,668,875 | 24,927,469 | 24,287,142 | 24,036,007 | 23,423,007 |
| Garrett College | 4 070 000 | 4.070.000 | 4.070.000 | 4.070.000 | 4 0 70 000 |
| Operating Expenses | 4,273,000 | 4,273,000 | 4,273,000 | 4,273,000 | 4,273,000 |
| Other Post Employment Benefits (OPEB) | 103,000 | 95,167 | 0 | 103,000 | 0 |
| Capital Outlay | 0 | 0 | 7,500,000 | 0 | 0 |
| Total | 4,376,000 | 4,368,167 | 11,773,000 | 4,376,000 | 4,273,000 |





| EXPENDITURES | 6 | ACTUAL FY 2009 | BUDGET FY 2010 | AMENDED FY 2010 YTD | REQUESTED FY 2011 | APPROVED FY 2011 |
|------------------------------------|-------|-------------------|---------------------|------------------------|----------------------|---------------------|
| Ruth Enlow Library | | | | | | |
| Operating Expenses | | 982,700 | 982,700 | 982,700 | 1,172,939 | 982,700 |
| Small Equipment Operating | | 0 | 0 | 0 | 19,120 | 0 |
| Capital Outlay | | 65,085 | 20,000 | 20,000 | 20,000 | 10,000 |
| | Total | 1,047,785 | 1,002,700 | 1,002,700 | 1,212,059 | 992,700 |
| Garrett County Scholarship Program | | | | | | |
| Scholarship Program | | 411,548 | 400,000 | 422,000 | 500,000 | 500,000 |
| | Total | 411,548 | 400,000 | 422,000 | 500,000 | 500,000 |
| TOTAL EDUCATION | - | 37,504,208 | 30,698,336 | 37,484,842 | 30,124,066 | 29,188,707 |
| | | | | | | |
| PARKS, RECREATION, & CULTURE | | | | | | |
| PARKS | | | | | | |
| Municipal Parks | | 19,995 | 24,000 | 24,000 | 24,000 | 24,000 |
| Program Open Space (POS) Projects | | 112,048 | 0 | 120,000 | 0 | 0 |
| | Total | 132,043 | 24,000 | 144,000 | 24,000 | 24,000 |
| CULTURE & ARTS | | | | | | |
| Historical Society | | 6,500 | 5,500 | 5,500 | 5,500 | 5,500 |
| Garrett County Arts Council | _ | 12,500 | 12,500 | 12,500 | 12,500 | 12,500 |
| | Total | 19,000 | 18,000 | 18,000 | 18,000 | 18,000 |
| TOTAL PARKS, RECREATION, & CULTURE | | 151,043 | 42,000 | 162,000 | 42,000 | 42,000 |
| PUBLIC SERVICE | | | | | | |
| Agriculture Extension Service | | | | | | |
| Operating Expenses | | 135,058 | 139,382 | 139,382 | 130,717 | 130,717 |
| Gypsy Moth Suppression | | 26,342 | 27,842 | 16,625 | 16,625 | 16,625 |
| dypsy moth suppression | Total | 161,400 | 167,224 | 156,007 | 147,342 | 147,342 |
| Garrett Soil Conservation District | Total | 101,400 | 107,224 | 130,007 | 147,342 | 177,072 |
| Operating Expenses | | 52,697 | 53,404 | 53,355 | 42,479 | 42,479 |
| operating Expenses | Total | 52,697 | 53,404 | 53,355 | 42,479 | 42,479 |
| Agriculture Land Preservation | rotar | 02,001 | 00,404 | 00,000 | -2,-110 | , |
| Easement Purchase | | 0 | 65,000 | 13,000 | 12,000 | 12,000 |
| | Total | 0 | 65,000 | 13,000 | 12,000 | 12,000 |
| TOTAL PUBLIC SERVICE | - | 214,097 | 285,628 | 222,362 | 201,821 | 201,821 |
| | = | , | | ,00 | | |
| ECONOMIC DEVELOPMENT | | | | | | |
| Economic Development | | | | | | |
| Salaries | | 337,081 | 341,835 | 341,835 | 318,481 | 318,481 |
| Fringe Benefits | | 122,390 | 127,945 | 127,504 | 125,972 | 125,972 |
| Operating Expenses | | 48,184 | 50,000 | 88,620 | 50,000 | 50,000 |
| Industrial Parks Operating | | 37,031 | 50,000 | 50,000 | 95,000 | 95,000 |
| Small Equipment Operating | | 0 | 0 | 1,380 | 0 | 0 |
| Capital Outlay | Ļ | 17,857 | 400,000 | 400,000 | 0 | 0 |
| | Total | 562,543 | 969,780 | 1,009,339 | 589,452 | 589,452 |
| Special Promotion | | | | | | |
| Garrett County Chamber of Commerce | | 682,000 | 682,000 | 682,000 | 682,000 | 682,000 |
| Garrett County Agriculture Fair | | 66,028 | 610,000 | 2,338,972 | 620,000 | 620,000 |
| Special Promotion | Total | 94,422 842,450 | 15,000 1,307,000 | 211,065 3,232,037 | 24,050 1,326,050 | 10,000 1,312,000 |
| | ļ | | | | | |
| TOTAL ECONOMIC DEVELOPMENT | = | 1,404,993 | 2,276,780 | 4,241,376 | 1,915,502 | 1,901,452 |
| ECONOMIC OPPORTUNITY | | | | | | |
| Area Agency on Aging | | | | | | |
| Operating Expenses | | 281,700 | 281,700 | 281,700 | 281,700 | 281,700 |
| | Total | 281,700 | 281,700 | 281,700 | 281,700 | 281,700 |

COUNTY GENERAL FUND EXPENDITURES





| EXPENDITURES | ACTUAL FY 2009 | BUDGET FY 2010 | AMENDED FY 2010 YTD | REQUESTED FY 2011 | APPROVED FY 2011 |
|--|-------------------|-------------------|------------------------|----------------------|---------------------|
| Other Economic Opportunity | | | | | |
| Salaries | 51,282 | 51,426 | 51,426 | 49,928 | 49,928 |
| Fringe Benefits | 16,993 | 17,609 | 17,543 | 17,876 | 17,876 |
| Community Action Program | 306,240 | 306,240 | 306,240 | 306,000 | 306,000 |
| Community Action Weatherization Program | 274,777 | 289,223 | 1,029,223 | 400,000 | 611,150 |
| Community Action Emergency Food Program | 5,194 | 28,938 | 13,938 | 28,938 | 9,000 |
| Community Action Emergency Shelter Program | 25,697 | 35,850 | 35,850 | 35,850 | 33,660 |
| Community Action Youth Prevention Grant | 34,616 | 34,616 | 0 | 34,616 | 0 |
| Community Action Mass Transit | 947,962 | 775,000 | 446,700 | 775,000 | 550,000 |
| Community Action Meals on Wheels | 39,383 | 0 | 0 | 0 | 0 |
| Community Action Capital | 203,777 | 0 | 0 | 0 | 0 |
| | 1,905,921 | 1,538,902 | 1,900,920 | 1,648,208 | 1,577,614 |
| Commission on Women | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 |
| Tri-County Council for Western Maryland | 25,000 | 25,000 | 25,000 | 50,000 | 25,000 |
| Dove Center Operating | 40,000 | 40,000 | 40,000 | 38,828 | 38,828 |
| Homeless Women - Crisis Shelter Program | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| Total | 87,500 | 87,500 | 87,500 | 111,328 | 86,328 |
| 10(a) | 87,500 | 87,500 | 87,500 | 111,320 | 80,328 |
| TOTAL ECONOMIC OPPORTUNITY | 2,275,121 | 1,908,102 | 2,270,120 | 2,041,236 | 1,945,642 |
| MISCELLANEOUS | | | | | |
| Other | | | | | |
| Transfer to Capital Projects Fund | 3,247,154 | 184,101 | 2,773,660 | 524,775 | 524,775 |
| Transfer to Airport | 543,015 | 78,198 | 79,583 | 149,377 | 82,404 |
| Tax Rebates to Municipalities | 228,013 | 184,670 | 184,670 | 237,000 | 237,000 |
| Finance Corporation Tax Due - Incorporated Towns | 5,205 | 5,205 | 5,205 | 5,205 | 5,205 |
| County Share of Retirees Health Care | 451,426 | 450,000 | 450,000 | 677,315 | 672,484 |
| IBNR Self-Insured Healthcare | 0 | 0 | 1,400,000 | 0 | 0 |
| Other Post Employment Benefits (OPEB) | 0 | 120,000 | 0 | 120,000 | 0 |
| Undistributed Employee Benefits | 2 | 23,000 | 7,350 | 7,500 | 7,500 |
| Contingency | 6,967 | 300,000 | 70,616 | 300,000 | 300,000 |
| Total | 4,481,782 | 1,345,174 | 4,971,084 | 2,021,172 | 1,829,368 |
| TOTAL MISCELLANEOUS | 4,481,782 | 1,345,174 | 4,971,084 | 2,021,172 | 1,829,368 |
| Total Fiscal Year Expenditures | 81,490,114 | 70,986,452 | 84,096,841 | 70,941,083 | 67,938,695 |



SMALL EQUIPMENT

FISCAL YEAR 2011





| SMALL EQUIPMENT OPERATING | REQUESTED FY 2011 | APPROVED FY 2011 |
|---|----------------------|---------------------|
| General Services | | |
| Commissioner Meeting Room/Jury Room Chairs (32) | 2,000 | 0 |
| Records Retention Software | 11,995 | 0 |
| Parking Lot General Maintenance | 5,200 | 5,200 |
| Custodial Equipment | 1,659 | 0 |
| Courthouse Improvements | 11,000 | 8,000 |
| Health Center Improvements | 55,000 | 50,000 |
| Center Street Building Improvements | 30,000 | 11,800 |
| Courthouse Security | 3,000 | 0 |
| Energy Management (100% grant funded) | 75,000 | 75,000 |
| File Cabinet | 1,200 | 0 |
| Software Training | 5,000 | 0 |
| Total | 201,054 | 150,000 |
| Information Technologies | | |
| Computer and Memory Upgrades | 5,200 | 4,600 |
| Network Switch Replacements | 12,000 | 8,000 |
| Network Rack | 2,000 | 1,900 |
| Uninterruptible Power Supply (UPS) Battery Backup | 1,850 | 0 |
| Storage Area Network (SAN) Hard Drive | 500 | 500 |
| Total | 21,550 | 15,000 |
| Sheriff's Dept | | |
| Employee Drug Testing Kits | 200 | 200 |
| Nitrile Gloves for Deputy Searches/Crime Scene | 500 | 0 |
| Community Events | 800 | 800 |
| Evidence Bags & Supplies | 1,000 | 1,000 |
| Flex Cuffs | 100 | 100 |
| AED Replacement Supplies | 1,487 | 1,487 |
| File Cabinet | 150 | 150 |
| Nighttime Digital Cameras (grant funded) | 1,500 | 0 |
| Simunitions Equipment (grant funded) | 5,000 | 0 |
| Extension Cords | 375 | 375 |
| Plate Carriers (17) | 1,700 | 1,700 |
| Tongue Box for SRT Trailer | 300 | 300 |
| Handheld Smoke Grenades (12) | 564 | 0 |
| Smoke Grenades 37mm (12) | 444 | 0 |
| CVC Nomex Gloves for SRT Team (10) | 400 | 0 |
| Winter Clothing for SRT Team (10) | 5,000 | 0 |
| First Aid Kits and Supplies | 2,470 | 2,470 |
| HPFU Blackhawk Performance Vests (10) | 800 | 0 |
| Digital Cameras (3) | 375 | 375 |
| NIK Drug Identification Kits | 500 | 500 |
| Generation 3 Advanced Day/Night Vision for Sniper | 4,995 | 0 |
| Gas Canisters (12) | 543 | 543 |
| Total | 29,203 | 10,000 |





| SMALL EQUIPMENT OPERATING | REQUESTED FY 2011 | APPROVED FY 2011 |
|---------------------------------------|----------------------|---------------------|
| Detention Center | | |
| Employee Drug Testing Kits | 300 | 0 |
| Nitrile Vinyl Gloves | 500 | 0 |
| Food Processor | 100 | 0 |
| Gun locker | 750 | 0 |
| Salley Port Door Replacement | 2,750 | 2,750 |
| Control Room Chairs | 2,000 | 0 |
| DeWalt Cordless Drill | 279 | 0 |
| Jumper Start Box and Cables | 150 | 0 |
| Stainless Steel Sinks/Toilets (25) | 57,500 | 57,500 |
| Total | 64,329 | 60,250 |
| Roads Division - Administration | | |
| Office Furniture & Computer Equipment | 2,500 | 2,500 |
| Total | 2,500 | 2,500 |
| Roads Division - Maintenance | | |
| Miscellaneous Maintenance Equipment | 5,000 | 5,000 |
| Total | 5,000 | 5,000 |
| Ruth Enlow Library | | |
| Small Equipment for Branches | 19,120 | 0 |
| Total | 19,120 | 0 |
| Total Fiscal Year Small Equipment | 342,756 | 242,750 |



CAPITAL

FISCAL YEAR 2011

CAPITAL OUTLAY CAPITAL PROJECTS FUND FIVE YEAR CAPITAL PLAN

CAPITAL OUTLAY EXPENDITURES





| CAPITAL OUTLA | Y | REQUESTED FY 2011 | APPROVED FY 2011 |
|--|----------|----------------------|---------------------|
| General Services | | | |
| Vehicle | | 30,000 | 0 |
| Courthouse Cooling Tower (100% grant funded) | | 75,000 | 75,000 |
| Courthouse Boiler (100% grant funded) | | 20,000 | 20,000 |
| | Total | 125,000 | 95,000 |
| Information Technologies | | | |
| Storage Area Network (SAN) | | 14,000 | 14,000 |
| | Total | 14,000 | 14,000 |
| Sheriff's Department | | | |
| Vehicles | | 75,000 | 0 |
| | Total | 75,000 | 0 |
| Detention Center | | | |
| Control Panel | | 260,000 | 260,000 |
| 4x4 Truck | | 30,000 | 0 |
| Camera system | | 15,000 | 3,000 |
| | Total | 305,000 | 263,000 |
| Roads Division | | | |
| Single Axle Dump Trucks (3) | | 400,000 | 0 |
| Patch Paver (Used) | | 25,000 | 0 |
| Chet Kelly Bridge G-84 | | 75,000 | 75,000 |
| Short Span Bridge | | 50,000 | 50,000 |
| | Total | 550,000 | 125,000 |
| Board of Education | | · | |
| Southern High Window Design | | 10,000 | 10,000 |
| Furniture | | 25,000 | 25,000 |
| | Total | 35,000 | 35,000 |
| Ruth Enlow Library | | , - | |
| IT Equipment & Friendsville Carpet Replacement | | 20,000 | 10,000 |
| · · · · · · | Total | 20,000 | 10,000 |
| Total Fiscal Year Capita | l Outlay | 1,124,000 | 542,000 |

CAPITAL PROJECTS FUND





| CAPITAL PROJECTS FUN | D | AMENDED PROJECT COST | ACTUAL LTD FY 2009 | APPROVED FY 2010 BUDGET | AMENDED FY 2010 BUDGET | APPROVED FY 2011 | PROJECTED FY 2012 | PROJECTED FY 2013 | PROJECTED FY 2014 |
|---|-------|--------------------------|-----------------------|-------------------------------|------------------------------|----------------------|----------------------|----------------------|------------------------|
| General Services | | | | | | | | | |
| Public Works facility | Total | 6,142,001 | 3,387,039 | 0 | 43,705 | 0 | 0 | 0 | 0 |
| Roads Division | | | | | | | | | |
| Glendale Road Realignment | | 1,683,263 | 289,241 | 527,553 | 1,394,022 | 0 | 0 | 0 | 0 |
| ARC - TEA 21 Grants | | (873,068) | 0 | (128,068) | (873,068) | 0 | 0 | 0 | 0 |
| Private Contribution | Total | (300,000) 510,195 | 0 289,241 | (300,000) 99,485 | (300,000) 220,954 | 0 0 | 300,000 300,000 | 0 | (300,000) (300,000) |
| | | | | | | | | | |
| Accident Friendsville Bridge | | 720,000 | 0 | 162,000 | 172,000 | 0 | 548,000 | 0 | 0 |
| Federal Bridge Funding-Accident Friendsville Bridge | Total | (576,000) 144,000 | 0 | (137,600) 24,400 | (137,600) 34,400 | 0 0 | (438,400) 109,600 | 0 | 0 0 |
| | TUtal | 144,000 | U | 24,400 | 34,400 | v | 109,000 | v | 0 |
| Swallow Falls Bridge | | 3,525,000 | 0 | 35,899 | 45,899 | 204,101 | 3,275,000 | 0 | 0 |
| Federal Bridge Funding-Swallow Falls | | (2,820,000) | 0 | (36,719) | (36,719) | (163,281) | (2,620,000) | 0 | 0 |
| | Total | 705,000 | 0 | (820) | 9,180 | 40,820 | 655,000 | 0 | 0 |
| Bayard Corona Bridge | | 1,500,000 | 271,873 | 106,841 | 1,228,126 | 0 | 0 | 0 | 0 |
| Federal Bridge Funding-Bayard Corona | | (1,200,000) | (254,512) | (45,805) | (943,883) | (1,605) | 0 | 0 | ő |
| West Virginia Department of Transportation | | (150,000) | 0 | 0 | 0 | (150,000) | 0 | 0 | 0 |
| | Total | 150,000 | 17,361 | 61,036 | 284,243 | (151,605) | 0 | 0 | 0 |
| Oakland Sang Run Bridge | | 800,000 | 0 | 0 | 0 | 0 | 0 | 800,000 | 0 |
| Federal Bridge Funding-Oakland Sang Run | | (640,000) | 0 | 0 | 0 | 0 | 0 | (640,000) | 0 |
| | Total | 160,000 | 0 | 0 | 0 | 0 | 0 | 160,000 | 0 |
| Accident Friendsville Bridge Bear Creek G-86 | | 307,200 | 0 | 0 | 0 | 0 | 0 | 0 | 307,200 |
| | Total | 307,200 | 0 | 0 | 0 | 0 | 0 | 0 | 307,200 |
| | | | | | | | | | |
| McHenry Business Park Road ARC - TEA 21 Grants | | 709,804 (536,858) | 0 | 0 | 709,804 (536,858) | 0 0 | 0 | 0 | 0 |
| One Maryland | | (100,000) | 0 | 0 | (100,000) | 0 | 0 | 0 | 0 |
| | Total | 72,946 | 0 | 0 | 72,946 | 0 | 0 | 0 | 0 |
| Cherry Glade Run Project Phase I | | 835,560 | 0 | 0 | 0 | 835,560 | 0 | 0 | 0 |
| ARC - TEA 21 Grants | | (600,000) | 0 | 0 | 0 | (600,000) | 0 | 0 | 0 |
| | Total | 235,560 | 0 | 0 | 0 | 235,560 | 0 | 0 | 0 |
| Cherry Glade Run Project Phase II | | 600.000 | 0 | 0 | 0 | 0 | 0 | 600.000 | 0 |
| ARC - TEA 21 Grants | | (480,000) | 0 | 0 | 0 | ů 0 | 0 | (480,000) | 0 |
| | Total | 120,000 | 0 | 0 | 0 | 0 | 0 | 120,000 | 0 |
| Economic Development | | | | | | | | | |
| Keyser's Ridge Industrial Park Sewer | Total | 3,000,000 | 0 | 0 | 0 | 0 | 0 | 0 | 3,000,000 |
| | | | | | | | | | |
| Keyser's Ridge Industrial Park Water | | 2,200,000 | 0 | 0 | 2,000,000 | 0 | 200,000 | 0 | 0 |
| One Maryland | Total | (1,000,000) 1,200,000 | 0 | 0 | (1,000,000) 1,000,000 | <u> </u> | 0 200,000 | 0 0 | 0 0 |
| | | | | | | | | | |
| McHenry Business Park | | 4,835,286 | 563,801 | 0 | 4,271,485 | 0 | 0 | 0 | 0 |
| ARC Grant EDA Grant | | (800,000) (2,200,000) | 0 (343,919) | 0 | (800,000) (1,856,081) | 0 0 | 0 | 0 | 0 |
| One Maryland | | (1,400,000) | (163,502) | 0 | (1,856,081) (1,236,498) | 0 | 0 | 0 | 0 |
| | Total | 435,286 | 56,380 | 0 | 378,906 | 0 | 0 | 0 | 0 |
| Career Technology & Trades Center | | 1.858.000 | 128.675 | 0 | 1.729.325 | 0 | 0 | 0 | 0 |
| DBED | | (1,000,000) | 128,675 | 0 | (1,000,000) | 0 | 0 | 0 | 0 |
| | Total | 858,000 | 128,675 | 0 | 729,325 | ů O | 0 | 0 | 0 |
| Corpor Tophoology & Trados Contor Phoop II | | 800,000 | 0 | 0 | 0 | 800,000 | <u> </u> | 0 | 0 |
| Career Technology & Trades Center Phase II ARC Grant | | (400,000) | 0 | 0 | 0 | 800,000 (400,000) | 0 | 0 | 0 |
| | Total | 400,000 | 0 | 0 | 0 | 400,000 | 0 | 0 | 0 |
| Total Capital Projects | | 14,440,188 | 3,878,696 | 184,101 | 2,773,660 | 524,775 | 1,264,600 | 280,000 | 3,007,200 |
| | | 1,110,100 | 0,010,030 | 104,101 | 2,110,000 | 024,115 | 1,207,000 | 200,000 | 0,001,200 |

FIVE YEAR CAPITAL PLAN





| FIVE YEAR CAPITAL PLAN | APPROVED FY 2011 | PROJECTED FY 2012 | PROJECTED FY 2013 | PROJECTED FY 2014 | PROJECTED FY 2015 |
|--|---------------------|----------------------|----------------------|----------------------|----------------------|
| Diaming Taning 9 Licensing | | | | | |
| Planning, Zoning & Licensing | 0 | 0 | 20,000 | 0 | 0 |
| Vehicle | 0 | 0 | 20,000 | 0 | 0 |
| Total Permits & Inspections | 0 | 0 | 20,000 | 0 | 0 |
| - | 0 | 21.000 | 0 | 21.000 | 0 |
| Vehicle | 0 | 21,000 21,000 | 0 | 21,000 21.000 | 0 |
| Total General Services | 0 | 21,000 | 0 | 21,000 | 0 |
| Vehicles | 0 | 48.000 | 01.000 | 44.000 | 0 |
| | 0 | 48,000 315,000 | 91,000 | 44,000 | 210.000 |
| Capital Facilities Maintenance Plan | 75,000 | 0 S15,000 | 145,000 0 | 200,000 0 | 210,000 |
| Courthouse Cooling Tower | | 0 | 0 | - | 0 |
| Courthouse Boiler | 20,000 | - | | 0 | - |
| Public Works Administrative Office Building & Warehouse | 0 | 0 | 0 | 0 | 5,142,045 |
| * Animal Control/Adoption Center Total | 0 95,000 | 0 363,000 | 0 236,000 | 0 244.000 | 1,537,500 |
| | 95,000 | 363,000 | 236,000 | 244,000 | 6,889,545 |
| Information Technologies | 14,000 | 0 | 0 | 0 | 0 |
| Storage Area Network (SAN) | 14,000 | 0 | 0 | - | 0 |
| Total | 14,000 | 0 | 0 | 0 | 0 |
| Sheriff's Department | 0 | 75 000 | 75 000 | 75 000 | 75 000 |
| Vehicles | 0 | 75,000 | 75,000 | 75,000 | 75,000 |
| Total | 0 | 75,000 | 75,000 | 75,000 | 75,000 |
| Detention Center | 000.000 | | | | |
| Control Panel | 260,000 | 0 | 0 | 0 | 0 |
| 4x4 Truck | 0 | 30,000 | 0 | 0 | 0 |
| Camera System | 3,000 | 0 | 0 | 0 | 0 |
| Total | 263,000 | 30,000 | 0 | 0 | 0 |
| Roads Division | 0 | 0 | 0 | 0 | 100.000 |
| Brooms | 0 | 0 | 0 | 0 | 120,000 |
| Crewcabs | 0 | 0 | 0 | 0 | 56,000 |
| Tri-Axle Dump Trucks | 0 | 341,600 | 0 | 358,700 | 0 |
| Shop Tool Trucks | 0 | 40,000 | 40,000 | 0 | 0 |
| Marsh Hill Engineering Study | 0 | 90,000 | 0 | 0 | 0 |
| General Roads Foreman Pickups | 0 | 90,000 | 0 | 0 | 0 |
| Road Graders | 0 | 212,100 | 222,700 | 233,800 | 0 |
| Front End Loaders | 0 | 200,000 | 200,000 | 203,900 | 0 |
| Brushhog Mowers | 0 | 0 | 86,500 | 88,200 | 92,600 |
| Single-Axle Dump Trucks | 0 | 270,000 | 400,000 | 0 | 400,000 |
| 1-ton Dump Plow Trucks | 0 | 0 | 300,000 | 0 | 0 |
| Paver | 0 | 0 | 0 | 0 | 260,000 |
| Backhoe | 0 | 0 | 0 | 0 | 90,000 |
| Roller | 0 | 0 | 0 | 0 | 70,000 |
| Road Tractor for Low-Boy | 0 | 0 | 0 | 0 | 70,000 |
| Low-Boy | 0 | 0 | 0 | 0 | 12,000 |
| Dirt Loaders | 0 | 0 | 0 | 0 | 300,000 |
| * Glendale Road Realignment | 0 | 300,000 | 0 | -300,000 | 0 |
| * Cherry Glade Run Project Phase I & Phase II | 235,560 | 0 | 120,000 | 0 | 0 |
| * Accident Friendsville Bridge Bear Creek G-86 | 0 | 0 | 0 | 307,200 | 0 |
| * Swallow Falls Bridge G-20 | 40,820 | 655,000 | 0 | 0 | 0 |
| * Bayard Corona Bridge G-3 | -151,605 | 0 | 0 | 0 | 0 |
| * Oakland Sang Run Bridge G-21 | 0 | 0 | 160,000 | 0 | 0 |
| Snowy Creek Road Bridge G-14 | 0 | 0 | 0 | 0 | 388,800 |
| * Accident-Friendsville Bridge G-87 | 0 | 109,600 | 0 | 0 | 0 |
| Chet Kelly Bridge G-84 | 75,000 | 0 | 0 | 0 | 0 |
| Short Span Bridges | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| Total | 249,775 | 2,358,300 | 1,579,200 | 941,800 | 1,909,400 |

FIVE YEAR CAPITAL PLAN

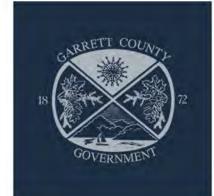


GARRETT COUNTY GOVERNMENT



| FIVE YEAR CAPITAL PLAN | | APPROVED FY 2011 | PROJECTED FY 2012 | PROJECTED FY 2013 | PROJECTED FY 2014 | PROJECTED FY 2015 |
|--|-------|---------------------|----------------------|----------------------|----------------------|----------------------|
| Board of Education | | | | | | |
| | | 10.000 | 100 500 | 0 | 0 | 0 |
| Southern High Window Design/Replacement | | 10,000 | 102,500 | - | 5 | 0 |
| Portable Classrooms/Storage | | 0 | 0 | 250,000 | 250,000 | 0 |
| Northern High School Road & Parking Lot | | 0 | 1,315,415 | 0 | 0 | 0 |
| Maintenance Building | | 0 | 0 | 3,425,250 | 0 | 0 |
| Southern Middle School Renovation | | 0 | 0 | 1,038,450 | 6,398,928 | 4,006,341 |
| Southern High HVAC Upgrade | | 0 | 0 | 0 | 0 | 75,000 |
| School Equipment | | 25,000 | 25,000 | 25,000 | 75,000 | 250,000 |
| | Total | 35,000 | 1,442,915 | 4,738,700 | 6,723,928 | 4,331,341 |
| Ruth Enlow Library | | | | | | |
| IT Equipment/PC Replacements | | 10,000 | 37,000 | 43,000 | 43,000 | 18,000 |
| Friendsville - Carpet Replacement | | 0 | 7,000 | 0 | 0 | 0 |
| Van | | 0 | 30,000 | 0 | 0 | 0 |
| Friendsville - New Building | | 0 | 0 | 0 | 700.000 | 0 |
| - | Total | 10,000 | 74,000 | 43,000 | 743,000 | 18.000 |
| Economic Development | | -, | , | -, | -, | -, |
| Career & Technology Trades Center Phase II | | 400,000 | 0 | 0 | 0 | 0 |
| Keyser's Ridge Industrial Park Water | | 0 | 200,000 | 0 | 0 | 0 |
| Keyser's Ridge Industrial Park Sewer | | 0 | 200,000 | 0 | 3,000,000 | 0 |
| , . | Total | 400.000 | 200,000 | 0 | 3,000,000 | 0 |
| | TUIDI | 400,000 | 200,000 | 0 | 3,000,000 | 0 |
| Total Capital Projects & Capital Outlay | | 1,066,775 | 4,564,215 | 6,691,900 | 11,748,728 | 13,223,286 |

* Expenses from Capital Outlay and Capital Projects Fund are shown net of Revenue. (County Share reflected for these items.)



DEBT SERVICE

FISCAL YEAR 2011

PAYMENTS TO SERVICE THE DEBT





| DEBT SERVICE | ACTUAL FY 2009 | BUDGET FY 2010 | AMENDED FY 2010 | REQUESTED FY 2011 | APPROVED FY 2011 |
|---------------------------------|-------------------|-------------------|--------------------|----------------------|---------------------|
| ROAD'S DIVISION | | | | | |
| Principal | | | | | |
| \$4,000,000 Bond Issue (37.50%) | 80,625 | 86,250 | 86,250 | 91,875 | 91,875 |
| Interest | | | | | |
| \$4,000,000 Bond Issue (37.50%) | 45,073 | 40,840 | 40,840 | 36,204 | 36,204 |
| Bond Issue Cost (37.50%) | 325 | 325 | 325 | 325 | 325 |
| Total | 126,023 | 127,415 | 127,415 | 128,404 | 128,404 |
| HEALTH DEPARTMENT | | | | | |
| Principal | | | | | |
| Garrett County Health Center | 2,141,024 | 0 | 0 | 0 | 0 |
| Interest | | | | | |
| Garrett County Health Center | 111,482 | 0 | 0 | 0 | 0 |
| Total | 2,252,506 | 0 | 0 | 0 | 0 |
| BOARD OF EDUCATION | | | | | |
| Principal | | | | | |
| \$4,000,000 Bond Issue (62.50%) | 134,375 | 143,750 | 143,750 | 153,125 | 153,125 |
| Interest | | | | | |
| \$4,000,000 Bond Issue (62.50%) | 75,122 | 68,067 | 68,067 | 60,341 | 60,341 |
| Bond Issue Cost (62.50%) | 541 | 541 | 541 | 541 | 541 |
| Total | 210,038 | 212,358 | 212,358 | 214,007 | 214,007 |
| | | | | | |
| TOTAL DEBT SERVICE | 2,588,567 | 339,774 | 339,774 | 342,411 | 342,411 |



ENTERPRISE FUNDS

FISCAL YEAR 2011

SOLID WASTE & RECYCLING FUND SANITARY DISTRICT FUND AIRPORT FUND



Garrett County Solid Waste & Recycling

Operating Budget

| REVENUE & EXPENDITURES | BUDGET FY 2010 | REQUESTED FY 2011 | APPROVED FY 2011 |
|--|-------------------|----------------------|---------------------|
| Revenue | | | |
| Landfill Bond Ad Valorem | 1,872,837 | 1,800,000 | 1,900,000 |
| Customer Payments/Scales | 900,000 | 880,000 | 800,000 |
| Resident Permits | 215,000 | 215,000 | 212,000 |
| Recycling Income | 50,000 | 50,000 | 50,000 |
| Rethink Recycling Income | 0 | 1,100 | 1,100 |
| MDE/Electronic Recycling Grant | 0 | 16,276 | 0 |
| Landfill Interest Income | 12,000 | 0 | 1,500 |
| Transfer from Reserves for Capital | 629,756 | 2,489,996 | 2,113,522 |
| Total Revenue | 3,679,593 | 5,452,372 | 5,078,122 |
| Expenditures | | | |
| Salaries & Fringe Benefits | 972,593 | 915,746 | 915,746 |
| Miscellaneous Operating Expense/Landfill | 3,000 | 3,000 | 3,000 |
| General Expense/Sites | 7,700 | 7,700 | 7,700 |
| Travel/Training/Dues | 3,000 | 3,000 | 3,000 |
| Office Expense | 3,200 | 3,200 | 3,200 |
| Professional/Legal Fees | 40,000 | 40,000 | 20,000 |
| Electric Utilities/Landfill | 16,000 | 16,000 | 16,000 |
| Electric Utilities/Operations | 13,000 | 13,000 | 13,000 |
| Waste Hauling Contracted Services | 110,000 | 110,000 | 100,000 |
| Insurance | 24,000 | 24,000 | 24,000 |
| Vehicle Expense | 1,000 | 1,000 | 1,000 |
| Maintenance & Repair/Landfill | 25,000 | 25,000 | 25,000 |
| Maintenance & Repair/Sites | 8,000 | 8,000 | 8,000 |
| Postage/Printing | 1,000 | 1,000 | 1,000 |
| Custodial Service/LF | 2,500 | 2,500 | 2,500 |
| Custodial Service/Sites | 1,500 | 1,500 | 1,500 |
| Snow Removal/Sites | 18,000 | 18,000 | 18,000 |
| Fuel | 62,650 | 62,650 | 52,650 |
| Lubricants/Filters | 7,500 | 7,500 | 5,500 |
| Tools/Replacement | 1,500 | 1,500 | 1,500 |
| Equipment Rental | 1,000 | 1,000 | 1,000 |
| Refuse Containers Maintenance | 15,000 | 15,000 | 10,000 |
| Sediment & Erosion Control Expense | 13,000 | 13,000 | 8,000 |
| Safety Expense/Building & Facility | 12,000 | 12,000 | 8,000 |
| Building Expense/Landfill | 1,000 | 1,000 | 1,000 |
| Telephone/Landfill | 3,000 | 3,000 | 3,000 |
| Telephone/Sites | 3,200 | 3,200 | 3,200 |
| Laboratory Test Services | 65,000 | 65,000 | 45,000 |
| Environmental/Litter Control | 11,500 | 11,500 | 11 ,500 |
| Scale Maintenance | 1,500 | 1,500 | 1,500 |



Garrett County Solid Waste & Recycling

Operating Budget

| REVENUE & EXPENDITURES | BUDGET FY 2010 | REQUESTED FY 2011 | APPROVED FY 2011 |
|--------------------------------------|-------------------|----------------------|---------------------|
| Haul Road Construction & Maintenance | 50,000 | 50,000 | 40,000 |
| Leachate System Maintenance | 10,000 | 10,000 | 10,000 |
| Leachate Treatment | 80,000 | 80,000 | 30,000 |
| Rethink Recycling | 0 | 1,100 | 1,100 |
| Recycling Expenses | 54,700 | 70,976 | 70,976 |
| Closure Management/Round Glade | 42,000 | 42,000 | 12,000 |
| Closure Costs | 100,000 | 100,000 | 100,000 |
| MES Contracted Services | 55,000 | 55,000 | 55,000 |
| Sanitary Services/Sites | 4,000 | 4,000 | 4,000 |
| Office Services | 9,000 | 10,000 | 10,000 |
| Indirect Costs | 0 | 40,000 | 40,000 |
| Small Equipment/Landfill | 4,650 | 4,650 | 4,650 |
| Small Equipment/Sites | 4,650 | 4,650 | 4,650 |
| Operating Equipment Reserve | 50,000 | 50,000 | 50,000 |
| Fees | 6,750 | 0 | 6,750 |
| Debt Service | 650,000 | 650,000 | 650,000 |
| Capital & Capital Projects | 1,111,500 | 2,889,500 | 2,674,500 |
| Total Expenditures | 3,679,593 | 5,452,372 | 5,078,122 |

| CAPITAL & CAPITAL PROJECTS | REQUESTED FY 2011 | APPROVED FY 2011 |
|-----------------------------------|----------------------|---------------------|
| Capital & Capital Projects | | |
| Landfill Cell Construction Fund | 1,700,000 | 1,700,000 |
| Kings Run Improvements | 168,000 | 168,000 |
| Friendsville Property Acquisition | 20,000 | 20,000 |
| Rubble Cap continuation | 380,000 | 260,000 |
| Landfill Permit Modification | 65,000 | 65,000 |
| Property Acquisition | 100,000 | 100,000 |
| Stationary Compactor | 26,500 | 26,500 |
| Cell 4 Construction Plans | 45,000 | 45,000 |
| Wet Well/Lagoon Rehabilitation | 75,000 | 75,000 |
| Leachate Improvements | 50,000 | 50,000 |
| Truck Scales Replacement | 70,000 | 0 |
| Scalehouse Relocation | 25,000 | 0 |
| Excavator | 125,000 | 125,000 |
| Fence | 40,000 | 40,000 |
| Total Capital & Capital Projects | 2,889,500 | 2,674,500 |



Garrett County Sanitary District, Inc. Department of Public Utilities

Operating Budget

| OPERATING BUDGET | BUDGET FY 2010 | PROJECTED FY 2011 |
|-------------------------------------|-------------------|----------------------|
| Revenue | | |
| O&M Fees | 3,996,756 | 4,058,000 |
| Operating Tap Fees | 80,000 | 20,000 |
| Reconnect Fees | 6,000 | 6,000 |
| Interest on Billings | 6,000 | 0 |
| Connection Charge | 5,000 | 5,000 |
| Miscellaneous | 15,000 | 15,000 |
| Inventory Sales | 520,000 | 300,000 |
| Dumping & Accts Receivable Interest | 3,000 | 3,000 |
| Septage Dumping | 52,800 | 55,000 |
| Lime Dosing | 3,000 | 3,000 |
| Town Billing Services | 8,700 | 9,000 |
| Interest | 20,000 | 20,000 |
| Transfer/Final Fees | 14,000 | 12,000 |
| Impact Fees | 80,000 | 80,000 |
| Reserve Fund Transfer | 165,597 | 18,514 |
| Total Revenue | 4,975,853 | 4,604,514 |
| Expenditures | | |
| Salaries | 1,648,014 | 1,552,393 |
| Benefits | 767,361 | 749,684 |
| Administrative | 175,000 | 200,000 |
| Transportation | 125,000 | 120,000 |
| Office Supplies | 5,000 | 6,000 |
| Legal & Professional | 25,000 | 25,000 |
| Heat & Electric | 520,000 | 540,000 |
| Sub-Contracted Services | 45,000 | 45,000 |
| Insurance | 94,718 | 88,548 |
| Maintenance & Repairs | 300,000 | 300,000 |
| Parts, Equipment & Supplies | 400,000 | 400,000 |
| Rent | 5,000 | 5,000 |
| Principal Expense | 131,457 | 169,782 |
| Interest | 89,676 | 85,611 |
| Telephone | 23,300 | 23,000 |
| Lab Tests | 55,000 | 60,000 |
| Sewer Treatment Charges | 55,000 | 65,000 |
| Inventory - Cost of Goods Sold | 450,141 | 225,000 |
| Water Purchased | 35,000 | 20,000 |
| Small Equipment Operating | 24,000 | 10,500 |
| Capital Budget Equipment | 149,500 | 59,252 |
| Indirect Project Reimbursements | (147,314) | (145,256) |
| Total Expenditures | 4,975,853 | 4,604,514 |



Garrett County Sanitary District, Inc. Department of Public Utilities Capital Outlay

| CAPITAL OUTLAY | PROJECTED FY 2011 | PROJECTED FY 2012 | PROJECTED FY 2013 | PROJECTED FY 2014 |
|----------------------------------|----------------------|----------------------|----------------------|----------------------|
| Equipment | | | | |
| Operator Truck | 25,473 | 20,000 | 20,000 | 20,000 |
| Maintenance Truck | 28,779 | 26,000 | 26,000 | 26,000 |
| Lab Pressure Sterilizer | 0 | 10,000 | 0 | 0 |
| Boom Truck | 0 | 0 | 0 | 80,000 |
| Case Backhoe | 0 | 0 | 85,000 | 0 |
| Total | 54,252 | 56,000 | 131,000 | 126,000 |
| Kitzmiller Sewer | | | | |
| Composite Sampler | 5,000 | 0 | 0 | 0 |
| Total | 5,000 | 0 | 0 | 0 |
| Kitzmiller Water Treatment Plant | | | | |
| Well | 0 | 35,000 | 0 | 0 |
| Total | 0 | 35,000 | 0 | 0 |
| Total Capital Outlay | 59,252 | 91,000 | 131,000 | 126,000 |



Garrett County Sanitary District, Inc. Department of Public Utilities

Capital Projects Budget

| CAPITAL PROJECTS BUDGET | PROJECTED FY 2011 |
|------------------------------|----------------------|
| Revenue | |
| Loan & Grant Funding | 10,300,000 |
| Customer Contributed Revenue | 22,952 |
| Tap Fees | 280,000 |
| Debt Service - Tap Fees | 60,000 |
| Connection Charge | 50,000 |
| Ad Valorem Tax | 347,466 |
| Ad Valorem Interest | 5,000 |
| Interest | 60,000 |
| Reserve Fund Transfer | 877,641 |
| Miscellaneous | 1,000 |
| Total Revenue | 12,004,059 |
| Expenditures | |
| Salaries | 154,210 |
| Benefits | 59,401 |
| Administrative | 145,256 |
| Principal Expense | 359,584 |
| Interest Expense | 985,608 |
| Direct Project Expenditures | 10,300,000 |
| Total Expenditures | 12,004,059 |

| CAPITAL PROJECTS PLAN | PROJECTED FY 2011 | PROJECTED FY 2012 | PROJECTED FY 2013 | PROJECTED FY 2014 |
|--|----------------------|----------------------|----------------------|----------------------|
| Water Projects: | | | | |
| McHenry Water System | 1,000,000 | 1,000,000 | 0 | 0 |
| Mountain Lake Park Water | 100,000 | 0 | 0 | 0 |
| Mountain Lake Park Water - Distribution System | 0 | 500,000 | 500,000 | 500,000 |
| Thayerville Water | 6,800,000 | 1,200,000 | 2,700,000 | 0 |
| WasteWater Projects: | | | | |
| Deep Creek Lake - Western Force Main | 2,000,000 | 3,344,500 | 0 | 0 |
| Friendsville Sewer | 400,000 | 0 | 0 | 0 |
| Total Capital Projects | 10,300,000 | 6,044,500 | 3,200,000 | 500,000 |



| REVENUE & EXPENDITURES | BUDGET FY 2010 | AMENDED BUDGET FY 2010 | REQUESTED FY 2011 | APPROVED FY 2011 |
|---|-------------------|------------------------------|----------------------|---------------------|
| Revenue | | | | |
| Fuel Sales | 136,400 | 136,400 | 91,485 | 91,485 |
| Other Sales | 1,200 | 1,200 | 1,000 | 1,000 |
| Fixed Base Operator Fee | 300 | 300 | 200 | 0 |
| Tie Down Fees | 550 | 550 | 550 | 470 |
| Parking | 2,900 | 2,900 | 2,850 | 2,700 |
| Hangar Leases | 82,110 | 82,110 | 69,444 | 69,444 |
| Car Rentals | 450 | 450 | 450 | 450 |
| Miscellaneous Income | 550 | 550 | 762 | 531 |
| Federal Aviation Administration Grant | 640,301 | 640,301 | 135,000 | 135,000 |
| Maryland Aviation Administration Grant | 19,043 | 19,043 | 72,500 | 7,500 |
| Transfer from County General Fund | 78,198 | 78,198 | 149,377 | 82,404 |
| Total Revenue | 962,002 | 962,002 | 523,618 | 390,984 |
| Expenditures | | | | |
| Salaries & Fringe Benefits | 119,597 | 119,597 | 119,093 | 119,093 |
| Operating Expense | 8,000 | 8,000 | 8,190 | 8,000 |
| Utilities/Electric | 20,000 | 20,000 | 22,000 | 20,000 |
| Contracted Services | 2,730 | 2,730 | 2,730 | 2,730 |
| Insurance | 8,255 | 8,255 | 7,231 | 7,231 |
| Automotive Expense | 5,800 | 5,800 | 5,800 | 5,800 |
| Radios & Communications | 350 | 350 | 350 | 350 |
| Maintenance & Repairs (REIL Light & AWOS Systems) | 3,500 | 3,500 | 4,100 | 3,500 |
| Small Equipment Operating | 8,800 | 8,800 | 350 | 350 |
| Cost of Goods Sold | 106,584 | 106,584 | 73,774 | 73,930 |
| Capital Outlay | 678,386 | 678,386 | 280,000 | 150,000 |
| Total Expenditures | 962,002 | 962,002 | 523,618 | 390,984 |

| CAPITAL OUTLAY & CAPITAL PROJECTS | REQUESTED FY 2011 | APPROVED FY 2011 |
|---|----------------------|---------------------|
| Capital Outlay & Capital Projects | | |
| FAA/MAA Project | 150,000 | 150,000 |
| Airport Ramp Expansion Area | 130,000 | 0 |
| Total Capital Outlay & Capital Projects | 280,000 | 150,000 |

GARRETT COUNTY GOVERNMENT



TAX RATES

FISCAL YEAR 2011

REAL PROPERTY TAX PUBLIC UTILITIES TAX LANDFILL AD VALOREM TAX SANITARY DISTRICT AD VALOREM TAX

Real Property Tax Rate



Real Property Assessable Base = \$4,865,337,708

Gross Real Property Tax Generated = \$45,838,243

One penny generates \$492,595



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To pay the aforegoing amount, it was ascertained that the resources of the county by the assessment books are as follows:

| REAL PROPERTY T | AX: | | F | ISCAL YEAR 2011 |
|--|--|---|---------|---|
| Real Property Gross Assessable Base Less: Abatements and Deletions Net Assessable Base | | | \$ • | 4,865,337,708 (230,593,778) 4,634,743,930 |
| Tax Rate by District per \$100 - (including Fi <u>Tax District</u> Mountain Lake Park | <u>Assessable Base</u> \$95,254,851 | <u>Rate</u> \$0.942 | \$ | 897,301 |
| All Other Areas Gross Real Property Tax Revenue Less: Additions & Abatements Plus: Tax Penalty & Interest Less: Discounts & Credits Less: Garrett County Landfill Bond Tax Reve | \$4,539,489,079 enue | \$0.990 | | 44,940,942 45,838,243 (25,000) 500,000 (1,180,000) (1,853,898) |
| Net Real Property Tax Revenue Plus Other Estimated Income | | | \$ | 43,279,345 24,659,350 |
| Total Estimated Available Income | | | \$ | 67,938,695 |
| Tax Rate per \$100-Excluding Fire Tax Special Fire Tax Levy per \$100 Base Rate + Fire Tax Garrett County Landfill Bond Tax Total Tax Rate | Mtn. Lake Park \$0.867 <u>\$0.035</u> \$0.902 <u>\$0.040</u> \$0.942 | All Other Areas \$0.915 <u>\$0.035</u> \$0.950 <u>\$0.040</u> \$0.990 | | |

BUDGET CALCULATIONS FOR VOLUNTEER FIRE DEPARTMENTS & RESCUE SQUADS:

Fire Tax - \$.035 multiplied by the Net Assessable Base of \$4,634,743,930 = \$1,622,160 Rescue Squads - \$.008 multiplied by the Net Assessable Base of \$4,634,743,930 = \$370,780

TAX RATE TRANSLATIONS:

| | 40% MARKET VALUE | 100% FULL CASH |
|---------------------------------|------------------|------------------|
| | ASSESSMENT | VALUE ASSESSMENT |
| Real Property | \$2.4750 | \$0.9900 |
| Personal Property | \$2.4750 | \$2.4750 |
| Fire Tax | \$0.0875 | \$0.0350 |
| Landfill Ad Valorem Tax | \$0.1000 | \$0.0400 |
| Mtn. Lake Park Tax Differential | \$0.1200 | \$0.0480 |
| | | |

| PUBLIC UTILITIES | TAX: | | _ | |
|---|------------------------------|----------------------------------|----|----------------------------|
| | | | F | ISCAL YEAR 2011 |
| Public Utilities Assessable Base | | | \$ | 116,484,000 |
| Public Utilities Assessable base | | | φ | 110,484,000 |
| Tax Rate by District per \$100 - (including | Fire Tax & Landfill Bond Tax | x) | | |
| Tax District | Assessable Base | <u>Rate</u> | | |
| Mountain Lake Park | \$1,023,460 | \$2.355 | \$ | 24,102 |
| All Other Areas | \$115,460,540 | \$2.475 | | 2,857,648 |
| Public Utilities Tax Revenue | | | \$ | 2,881,751 |
| Less: Garrett County Landfill Bond Tax R | evenue | | _ | (116,484) |
| Net Public Utilities Tax Revenue | | | \$ | 2,765,267 |
| | | Mtn. Lako Dark | | All Othor Aroos |
| Tax Rate per \$100-Excluding Fire Tax | | <u>Mtn. Lake Park</u> \$2.168 | | All Other Areas \$2.288 |
| Special Fire Tax Levy per \$100 | | \$0.0875 | | \$0.0875 |
| Base Rate + Fire Tax | | <u>\$0.0875</u> \$2.255 | | \$2.375 |
| | | | | |
| Garrett County Landfill Bond Tax | | \$0.1000 | | \$0.100 |
| Total Tax Rate | | \$2.355 | | \$2.475 |

BUDGET CALCULATIONS FOR VOLUNTEER FIRE DEPARTMENTS & RESCUE SQUADS:

Fire Tax - \$.0875 multiplied by the Net Assessable Base of \$116,484,000 = \$101,924 Rescue Squads - \$.02 multiplied by the Net Assessable Base of \$116,484,000 = \$23,297

ATTEST:

R. Lamont Pagenhardt, County Administrator

<u>June I, 2010</u>

Date Adopted

APPROVED:

Ernest J. Gregg, Øhairman

Dennis G. Glotfelty, Commissioner

Frederick A. Holliday, Commissioner

SUPPLEMENTAL LEVY FOR Garrett County, Maryland

As Provided in Section 105-3 of the Code of Public Local Laws of Garrett County, the County Commissioners for Garrett County, Maryland, for the fiscal year 2010-2011 are hereby authorized and empowered to demand and receive from the taxpayers of Garrett County, Maryland, taxes at the rates herein stated, on each one hundred (\$100.00) dollars of assessable property located in Garrett County.

THE LANDFILL BOND AD VALOREM TAX SHALL BE:

Garrett County Landfill Bond Tax



\$0.04

ATTEST:

R. Lamont Pagenhardt, County Administrator

2010 une l

Date Adopted

APPROVED:

Ernest J. Grego . Chairmar

Dennis G. Glotfelty, Commissioner

Frederick A. Holliday, Commissioner

SUPPLEMENTAL LEVY FOR SPECIAL TAXING AREAS OF Garrett County, Maryland

As Provided in Section 9-694 of the Environment Article of the Annotated Code of Maryland, the County Commissioners for Garrett County, Maryland, for the fiscal year 2010-2011 are hereby authorized and empowered to demand and receive from the taxpayers of the following special taxing areas of Garrett County, Maryland, taxes at the rates herein stated, on each one hundred (\$100.00) dollars of assessable property located within the said district.

THE AD VALOREM TAX-GARRETT CO SANITARY DISTRICT SHALL BE:

| Bloomington Water Sanitary District | \$0.14 |
|--|------------------|
| Chestnut Ridge Sewer Sanitary District | \$0.24 |
| Deer Park Sewer Sanitary District Deer Park Water Sanitary District | \$0.15 \$0.15 |
| Friendsville Water Sanitary District | \$0.07 |
| Jennings Sewer Sanitary District | \$0.13 |
| McHenry Water Sanitary District | \$0.02 |
| Meadow Mountain Sewer Sanitary District | \$0.06 |
| Mtn. Lake Park-Loch Lynn Sewer Sanitary District Mtn. Lake Park-Loch Lynn Water Sanitary District | \$0.05 \$0.01 |
| Keyser's Ridge Water Sanitary District | \$0.50 |

ATTEST:

R. Lamont Pagenhardt, County Administrator

une 1. 2.010

Date Adopted

APPROVED:

Ernest J. Gregg, Chairman

Dennis G. Glotfelty, Commissioner

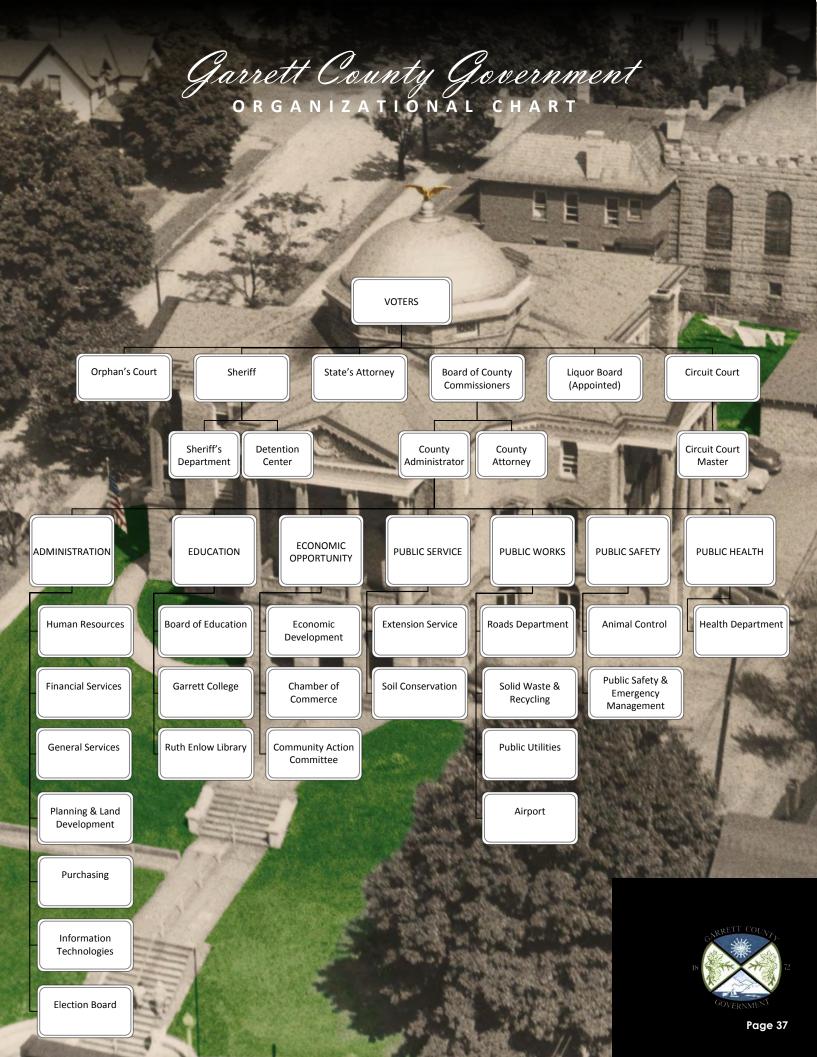
Frederick A. Holliday, Commissioner

GARRETT COUNTY GOVERNMENT



PERSONNEL

FISCAL YEAR 2011



POSITION ALLOCATION TABLE



GARRETT COUNTY GOVERNMENT



| DEPARTMENT | FY 2010 AUTHORIZED POSITIONS | FY 2010 AMENDED POSITIONS | FY 2011 REQUESTED POSITIONS | FY 2011 APPROVED POSITIONS | TOTAL FY 2011 |
|--|------------------------------------|---------------------------------|-----------------------------------|----------------------------------|------------------|
| Airport (3 full time) | 3.00 | 3.00 | 0.00 | 0.00 | 3.00 |
| Animal Control (3 full time) | 3.50 | 3.00 | 0.00 | 0.00 | 3.00 |
| Circuit Court (6 full time) | 6.00 | 6.00 | 0.00 | 0.00 | 6.00 |
| Commissioners' Staff (2 full time) | 2.00 | 2.00 | 0.00 | 0.00 | 2.00 |
| County Commissioners (3 full time) | 3.00 | 3.00 | 0.00 | 0.00 | 3.00 |
| Community Action (1 full time) | 1.00 | 1.00 | 0.00 | 0.00 | 1.00 |
| Detention Center (26 full time, 3 part time) | 27.00 | 27.50 | 0.00 | 0.00 | 27.50 |
| Domestic Violence (1 full time) | 1.00 | 1.00 | 0.00 | 0.00 | 1.00 |
| Economic Development (5 full time) | 6.00 | 6.00 | 0.00 | (1.00) | 5.00 |
| Election Office Staff (2 full time, 2 part time) | 3.00 | 3.00 | 0.00 | 0.00 | 3.00 |
| Emergency Management & 911 (9 full time) | 10.00 | 10.00 | 0.00 | (1.00) | 9.00 |
| Emergency Medical Services (7 full time) | 7.00 | 7.00 | 0.00 | 0.00 | 7.00 |
| Finance (4 full time) | 4.00 | 4.00 | 0.00 | 0.00 | 4.00 |
| General Services (24 full time, 3 part time) | 25.00 | 25.50 | 2.00 | 0.00 | 25.50 |
| Human Resources (3 full time) | 3.00 | 3.00 | 0.00 | 0.00 | 3.00 |
| Information Technologies (2 full time) | 2.00 | 2.00 | 0.00 | 0.00 | 2.00 |
| Legal (1 full time) | 1.00 | 1.00 | 0.00 | 0.00 | 1.00 |
| Permits & Inspections (9 full time) | 8.00 | 9.00 | 0.00 | 0.00 | 9.00 |
| Planning & Zoning (6 full time) | 7.00 | 6.00 | 0.00 | 0.00 | 6.00 |
| Purchasing (3 full time) | 3.00 | 3.00 | 0.00 | 0.00 | 3.00 |
| Public Utilities (39 full time) | 40.00 | 39.00 | 0.00 | 0.00 | 39.00 |
| Roads Administrative Staff (22 full time) | 28.00 | 28.00 | 0.00 | (6.00) | 22.00 |
| Roads Division - Maintenance (90 full time) | 98.00 | 98.00 | 0.00 | (8.00) | 90.00 |
| Sheriff's Department (29 full time) | 31.00 | 29.00 | 1.00 | 0.00 | 29.00 |
| Soil Conservation (0 full time) | 1.00 | 1.00 | 0.00 | (1.00) | 0.00 |
| Solid Waste Admin. Staff (11 full time, 3 part time) | 12.50 | 12.50 | 0.00 | 0.00 | 12.50 |
| Solid Waste Site Attendants (10 FTES) | 10.00 | 10.00 | 0.00 | 0.00 | 10.00 |
| State's Attorney (8 full time) | 8.00 | 8.00 | 0.00 | 0.00 | 8.00 |
| Tax Collections (4 full time) | 4.00 | 4.00 | 0.00 | 0.00 | 4.00 |
| TOTAL PERSONNEL | 358.00 | 355.50 | 3.00 | (17.00) | 338.50 |

| COMPENSATED BOARDS/COMMISSIONS | MEMBERS |
|-----------------------------------|---------|
| Planning Commission | 7.00 |
| Deep Creek Zoning Appeals Board | 7.00 |
| Liquor Control Board | 3.00 |
| Board of Election Supervisors | 5.00 |
| Judges of the Orphan's Court | 3.00 |
| TOTAL MEMBERS | 25.00 |

HOW YOUR COUNTY TAXES ARE EXPENDED

The Board of Garrett County Commissioners is providing the following information to assist the taxpayers in better understanding the County budget and how your taxes are allocated.

| FISCAL YEAR 2011 BL | JDGET | |
|---|--------------|---------------|
| Education (Board of Education, Garrett College, Ruth Enlow Library, Scholarship Program) | \$29,188,707 | 42.96% |
| Public Works (Roads Department) | \$15,659,224 | 23.05% |
| Public Safety (Permits & Inspections, Sheriff's Department, Volunteer Fire & Rescue, Detention Center, Animal Control, Emergency Management, Communications -911, Emergency Medical Services) | \$9,111,197 | 13.41% |
| General Government (Commissioners & Staff, Finance, Tax Collections, Purchasing, Human Resources, Circuit Court System, Orphan's Court, State's Attorney, Election Board, Legal Counsel, Planning Zoning & Licensing, General Services, Information Technologies) | \$6,704,773 | 9.87% |
| Economic Opportunity (Area Agency on Aging, Commission on Women, Community Action, Tri-County Council, Dove Center) | \$1,945,642 | 2.86% |
| Economic Development (Economic Development, Chamber of Commerce, Special Promotions) | \$1,901,452 | 2.80% |
| Community Health (Garrett County Health Department,) | \$1,354,511 | 1.99% |
| Miscellaneous (Tax Rebates to Municipalities, OPEB Pre-funding, Retirees Health Care, Contingency, Other) | \$1,222,189 | 1.81 % |
| Transfer to Other Funds Transfer to Capital Projects Fund, Transfer to Airport Fund) | \$607,179 | 0.89% |
| Public Service (Agriculture Extension Service, Soil Conservation, Ag Land Preservation) | \$201,821 | 0.30% |
| Parks & Recreation Municipal Parks, Historical Society, Garrett County Arts Council) | \$42,000 | 0.06% |
| | \$67,938,695 | 100.00% |

