

CHAPTER 5 IMPLEMENTATION PLAN

INTRODUCTION

This Chapter presents components of Garrett County's solid waste management system that are to be used during the planning period ending 2024. A combination of continued operation of certain existing programs and facilities, and implementing select new components comprise the Plan of Action.

This Plan is in conformance with the County's Comprehensive Plan, the *2008 Garrett County Comprehensive Plan*. While the Comprehensive Plan addresses the need for waste disposal and recycling facilities, it does not directly address specific types of permitted solid waste facilities or programs. Additionally, there are no zoning regulations that pertain to solid waste disposal facilities.

PLAN OF ACTION

The County's solid waste management system has been reviewed and alternative solid waste management options identified. These options were then evaluated based on need, feasibility, cost, waste reduction, and other factors. Based on the evaluation of the County's existing system and alternative solid waste management options, goals and strategies were identified so that the County's system will continue to provide for the County's waste management needs through the year 2024. The projected quantities of materials recycled and landfilled for the 10-year planning period are provided in *Exhibit 5-1*.

The goals presented in this Plan will be updated every three years when the Plan is updated. Progress in meeting these goals, and the goals themselves, will be evaluated, and new or expanded programs will be examined for implementation as necessary. Each of the goals, along with an implementation strategy, is discussed below:

GOAL 1 Provide efficient and economical refuse collection services to County residents, businesses, and institutions.

The County evaluated alternative collection systems, including licensing, contracting, franchising, and public operation. It is, however, beneficial for the County to continue to utilize the current refuse collection system, a combination of private haulers and municipal collection. Advantages to maintaining the current collection system include:

- The current system promotes competition between private haulers and provides County residents with quality service; and

- There has been interest expressed by private haulers for developing comprehensive collection services (both refuse and recyclable materials) to meet the needs and requests of both the County and residents.

EXHIBIT 5-1: WASTE PROJECTIONS

Year	Waste Generation (tons)			Recycling (tons)		Landfilled Waste (tons)
	MRA ¹	Non-MRA ²	Total	MRA ³	Rate ⁴	
2012	42,115	9,635	51,750	19,724	46.83%	29,690
2013	42,458	9,723	52,181	19,921	46.92%	29,939
2014	42,907	9,823	52,730	20,120	46.89%	30,253
2015	43,359	9,926	53,285	20,322	46.87%	30,572
2016	43,532	10,302	53,834	20,525	47.15%	31,162
2017	44,254	10,129	54,383	20,730	46.84%	31,202
2018	44,399	10,534	54,933	20,938	47.16%	31,821
2019	45,941	10,462	56,403	21,147	46.03%	32,361
2020	46,066	10,896	56,962	21,359	46.37%	33,012
2021	46,850	10,670	57,520	21,572	46.04%	33,002
2022	46,944	11,135	58,079	21,788	46.41%	33,683
2023	47,757	10,880	58,637	22,006	46.08%	33,643
2024	48,821	11,535	60,356	22,226	45.43%	35,019

Notes

¹MRA waste includes residential, commercial, institutional, and non-hazardous industrial waste.

²Non-MRA waste includes CDL, Wood Waste, Clean Fill Material, Disaster Cleanup, Contaminated Soil, sludge, and asbestos.

³MRA Recycling includes cardboard, newsprint, white paper, mixed paper, plastic bottles glass bottles, aluminum cans, white goods, yard waste, rendering waste, textiles/cloth, toner cartridges, tires, electronics, tires to cement kilns, and cameras/canisters.

⁴The recycling rate is determined by the quantity of MRA-approved recyclables divided by the quantity of MRA waste generated.

The County will further evaluate the need to require reporting of refuse collection quantities by private haulers and may implement this through ordinance or licensing requirements.

Methods to prevent litter will be further assessed and may include a combination of the following methods:

- Requirements for bear-proof waste collection containers;
- Prohibiting continual curbside placement of waste collection containers; and
- Increased public education through newspaper ads and realty companies.

GOAL 2 Continue to meet and exceed the Recycling Rate and Waste Diversion –Statewide Goals Act (2012) of 20 percent as required by the State for counties with populations less than 150,000.

The County’s recycling program is currently based on voluntary participation but mandatory reporting from businesses. *Exhibit 5-1* presents the projected quantities of waste generated and recycled through 2024 under the existing and planned programs.

The County will continue efforts to increase participation in recycling programs to reduce the volume of material requiring disposal. The County will monitor and evaluate programs for effectiveness and efficiency and make changes as necessary to maintain and exceed State requirements. Furthermore, the County will continue to expand recycling programs as opportunities, technologies, and markets develop. These programs will be evaluated annually, as part of the County budget process. Increased participation will be realized through the following efforts:

- Consistency Among Refuse Collection Sites - The County will strive to offer collection of magazines, office paper, #1 plastic & #2 plastic and electronics at all refuse & recycling sites.
- Target Additional Materials - The County will evaluate the markets and feasibility of implementing recycling collection programs for tin cans, mixed paper, mattresses and additional plastics. The County has already established a successful program for electronics recycling, which will be continued and upgraded as necessary.
- Increase Educational Efforts - The County will increase educational efforts in schools, libraries, the Chamber of Commerce and with local Real Estate companies. The County will strive to indicate on the website and all literature that recycling is offered free of charge.

- Support of Curbside Recycling - The County will continue to support curbside recycling efforts in the incorporated municipalities and community associations; and
- Continue to solicit recycling reports from businesses - The County will continue to contact businesses and discuss recycling & require businesses to report the quantity of material recycled on an annual basis.

GOAL 3 Provide accessible facilities for the sanitary and efficient acceptance, transportation, and disposal of solid waste generated within Garrett County.

The County currently operates a landfill and six refuse & recycling sites for disposal of solid waste and recycling. A recent evaluation of the remaining capacity in the landfill indicates that an additional 20 years remains. Therefore, the landfill is adequate for the planning period.

The current six refuse & recycling sites appear to be adequate to handle current needs and near-term growth; however, the County will monitor material quantities to verify that the sites remain adequate. If necessary, another refuse & recycling site will be constructed.

The County will assess the need to increase user fees through the Refuse Permit Program (including bag and bulk item stickers) to more equitably cover operating costs of the refuse & recycling sites.

GOAL 4 Support public education on sound waste management practices, with particular emphasis on source reduction and recycling.

To achieve continued success with source reduction and recycling programs, Garrett County residents and businesses need to be kept informed and educated on existing and new solid waste management programs. The County will continue to use existing educational programs and vehicles such as *The Republican*, the *Weekender* and the online magazine *Deep Creek Times*.

The County also understands the importance of expanding educational and promotional activities to reach wider audiences and promote newly developed programs. For example, should the County implement a new program, a cohesive publicity and education campaign will be developed. Such a campaign will require development of program themes, educational and promotional materials, and advertisements and announcements. Publicity will be timed accordingly with implementation schedules for the new program. Promotional and educational activities will continue after the program is established; however, information can most likely be disseminated through existing vehicles.

In the area of litter control, the County will continue to rely on Wildlife Services for development of educational materials.

GOAL 5 Promote partnering and cooperating between the County and incorporated municipalities, businesses, institutions, organizations and neighboring counties for waste diversion programs.

Due to the rural nature of Garrett County and the relatively small permanent population, some waste management services, such as countywide curbside recycling, are cost prohibitive. However, through partnering and cooperating with municipalities, organizations, institutions and businesses, some services can be expanded with less investment from the County. Such programs include:

- Curbside Recycling – A few municipalities already participate in limited curbside recycling programs. Municipal employees pick up materials and deliver them to the refuse & recycling sites. The County will support and encourage partnering among municipalities and among community organizations. At Contract time, joining with another organization or neighboring County can be beneficial during negotiations with independent haulers.
- Business Recycling - Similar to residential curbside recycling, additional business recycling can be realized through cooperative efforts. The Recycling Coordinator can facilitate cooperative arrangements for recycling services among neighboring businesses. The Coordinator can also work with businesses on incentives for employees and assist with expanding small recycling programs that are struggling.
- Household Hazardous Waste (HHW) – HHW programs can be cost prohibitive for small communities; however, costs can be reduced through cooperation between municipalities and neighboring counties and/or cooperation with volunteer fire fighters who already have training with hazardous materials.

GOAL 6 Promote new recycling programs; Re-charge old recycling programs; and support new Bills, recycling laws and mandates.

- There was a growing concern regarding the disposal of computers, electronics, covered electronic devices and video display devices in landfills. These devices (electronics) can contain hazardous materials such as lead, mercury and hexavalent chromium in circuit boards, batteries and cathode ray tubes (CRTs).

A program for the separate collection from citizens, municipalities and businesses of electronics was created to reduce the quantity of these materials being landfilled. The program may include, but may not be limited to, computers, computer monitors, laptops computers, TVs, PDAs, peripherals, telephones, printers, fax machines, copiers, VCRs, camcorders, DVD players, CD players, calculators, typewriters, cell phones, etc.

- Garrett County Solid Waste and Recycling Division designed a collection program for Garrett County residents. The recycling program is free, however this may or may not change based on market conditions. Immediately upon collection, all fluorescent bulbs,

tubes and Non-PCB ballasts are placed directly into pre-paid mailing containers provided by an independent recycling contractor; this method of storage will eliminate breakage. When the containers are full, they are sent to the recycling contractor for processing and recycling.

Garrett County shall collect, but not be limited to, compact fluorescent bulbs (CFL's), 4' lamps, 8' lamps, U-tubes and Non-PCB ballasts, however this may or may not change based on market conditions or requirements.

- Garrett County is continuously researching the markets for additional materials to recycle in the area. Due to the challenging rural location, it is difficult to find a market for tin cans and plastics #3 - #7. Additionally, costs associated with glass recycling are exceptionally high and research continues for a cheaper method to recycle this material.

A. Special Events Subject to the Recycling Program:

Environment Article, §9-1712, Annotated Code of Maryland, requires special events organizers to provide for recycling at special events that meet the following three criteria:

1. Includes temporary or periodic use of a public street, publicly owned site or facility, or public park;
2. Serves food or drink; and
3. Is expected to have 200 or more persons in attendance.

Projected attendance may be estimated based on past attendance, number registered to attend, the venue's seating capacity, or other similar methods.

In consultation with municipalities, the County has identified the following public sites within the County that host or may host special events meeting the above criteria. In addition to the sites listed individually, special events taking place on any local, State, or Federally-owned streets are also included in the Special Events Recycling Program (SERP).

1. Municipally-owned sites - Broadford Lake Park, Pittsburgh Ave., Oakland, Md. 21550, 301.334.9222
Friendsville Community Park, Friendsville, Md. 21531 877.848.3518
Glades Town Park, 301 G Street, Mtn. Lake Park, Maryland 21550
2. Town Fairground – Garrett County Fairgrounds, 219 Mosser Rd., McHenry, Md. 21541, 301.387.5400
3. Community Center - Avilton Community Center, 8295 Avilton-Lonaconing Rd., Lonaconing, Md., 21539, 301.689.2513
Flowery Vale Senior Fitness Center, 204 S. South St., Accident,

Md., 21520, 301.746.8050
Friendsville Community Center, 947 Community Dr., Friendsville,
Md., 21531, 301.746.5300
Grantsville Senior Center, 125 Durst Court, Grantsville, Md.,
21536, 301.895.5818
Kitzmilller Community Center, 104 W. Center St., Kitzmilller, Md.,
21538, 301.453.3445
Mary Browning Senior Center, 104 E. Center St., Oakland, Md.,
21550, 301.334.9431, Ext. 6134
Pleasant Valley Community Center, 975 Joni Miller Rd., Oakland,
Md., 21550, 301.334.2826
Swanton Community Center, 3335 Swanton Rd., Swanton, Md.,
21561, 301.387.9191

County-owned sites: Garrett County Board of Education
40 S. 2nd Street
Oakland, Md. 21550
301.334.8900

Accident Elementary School
534 Accident Bittinger Road
Accident, Maryland 21520
301.746.8863

Broad Ford Elementary School
607 Harvey Winters Road
Oakland, Maryland 21550
301.334.9445

Crellin Elementary School
115 Kendall Drive
Oakland, Maryland 21550
301.334.4704

Friendsville Elementary School
1st Avenue
Friendsville, Maryland 21531
301.746.5100

Grantsville Elementary School
P.O. Box 9
Grantsville, Maryland 21536
301.746.8662

Route 40 Elementary School

17764 National Pike
Frostburg, Maryland 21532
301.689.6132

Swan Meadow School

6709 Garrett Highway
Oakland, Maryland 21550
301.334.2059

Yough Glades Elementary School

70 Wolf Acre Drive
Oakland, Maryland 21550
301.334.3334

Northern Middle School

86 Pride Parkway
Accident, Maryland 21520
301.746.8165

Southern Middle School

903 Broad Ford Road
Oakland, Maryland 21550
301.334.8881

Northern High School

371 Pride Parkway
Accident, Maryland 21520
301.746.8668

Southern High School

345 Oakland Drive
Oakland, Maryland 21550
301.334.9447

Hickory Environmental Educational Center

604 Pride Highway
Accident, Maryland 21520
301.746.7038

State-owned sites:

Big Run

349 Headquarters Lane
Grantsville, Maryland 21536
301.895.5453

Casselman River Bridge
349 Headquarters Lane
Grantsville, Maryland 21536
301.895.5453

Deep Creek Lake
898 State Park Road
Swanton, Maryland 21561
301.387.5563

Herrington Manor
222 Herrington Lane
Oakland, Maryland 21550
301.334.9180

New Germany
349 Headquarters Lane
Grantsville, Maryland 21536
301.895.5453/301.746.8359

Swallow Falls
222 Herrington Lane
Oakland, Maryland 21550
301.334.9180

Youghiogheny Wild & Scenic River
898 State Park Road
Swanton, Maryland 21561
301.387.5563

Federally-owned sites: Jennings Randolph Lake
Mt. Zion Road
Swanton, Maryland 21550
301.334.9180

Youghiogheny River Lake
Mill Run Road
Friendsville, Maryland 21531
301.746.5248

B. Materials and Obligations:

Special events organizers are responsible for:

1. Providing and placing recycling receptacles adjacent to each trash receptacle at the event (except where already existing on site);
2. Ensuring that recycling receptacles are clearly distinguished from trash receptacles by color or signage;
3. Providing any other labor and equipment necessary to carry out recycling at the event;
4. Ensuring that materials placed in recycling receptacles are collected and delivered for recycling; and
5. Paying any costs associated with recycling at the special event;

Special events organizers may fulfill the requirement to ensure materials are collected and delivered for recycling through one or more of the following methods:

1. Self-hauling the materials to the County recycling drop-off site;
2. Contracting with a recycling hauler to collect the materials and deliver them for recycling; or
3. Receiving prior agreement from the site owner to use an existing recycling collection system available at the site.

The special events recycling program must include collection of at least #1 and/or #2 plastic containers, aluminum beverage containers, glass containers, and paper. The special events organizer must assess the availability of food scraps recycling services for the event. If services are available, the special events organizer must provide for food scraps recycling, including provision of separate containers for organic and non-organic recyclables

Recycling at a State-owned site must follow the State agency's recycling plan, if available. Recycling at a federally-owned site must follow any applicable federal recycling plan. If no State or federal recycling program is available for the site, the special event organizer must set up a recycling program in accordance with the SERP. Recycling at municipally-owned sites must follow any additional regulations established by the municipality.

C. Stakeholders:

The following stakeholders will be involved in the SERP:

1. Department of Solid Waste & Recycling: Responsible for overseeing the activities and assuring that all properties that potentially host events falling under the recycling mandate in §9-1712 are included in the SERP; and
2. **Department of Solid Waste & Recycling**, in cooperation with **Environmental Health Services**, 1025 Memorial Drive, Oakland, MD., 21550, 301.334.7760; **Liquor Control Board**, Fred Thayer III Courthouse Administrative Office Bldg., 203 South 4th Street, Oakland, Maryland 21550, 301.334.1925, **Office of the Maryland State Fire Marshall**, 1201 Reisterstown Road, Pikesville, Md., 21208, 800.525.3124; **Permits & Inspections**, Fred Thayer III Courthouse Administrative Office Bldg., 203 South 4th Street, Oakland, Maryland 21550, 301.334.7470: Responsible for communicating the requirements of the law to prospective special events organizers and owners/operators of publicly-owned sites in the County. This office will also assist special events organizers

in setting up recycling programs; monitor the progress and performance of the SERP; and develop and communicate any additional requirements for recycling under the SERP at county-owned sites. Develop a recycling reporting form to be used by special events organizers in reporting recycling activity to the County.

3. Special Events Organizer: Responsible for providing recycling bins and ensuring collection for recycling in accordance with the requirements in §B, beginning (the later of October 1, 2014 or the date the Plan amendment is adopted). Perform recordkeeping and submit the recycling reporting form to the County.

D. Program Monitoring:

The Department of Solid Waste & Recycling and special events organizers will monitor progress and performance of the SERP.

Recycling at events subject to the SERP will be ensured as follows:

1. Special events permits issued for use of county sites will include a statement on the permit application that requires recycling for events subject to the SERP. The application form will require a certification that the special events organizer will provide for recycling in accordance with the requirements of the SERP; and
2. A fact sheet or other informational document outlining the requirements of the SERP will be distributed with each special event permit issued by the county.

The special event organizer is responsible for monitoring the implementation of recycling at the special event. Special event organizers must oversee placement and labeling of recycling receptacles and collection and recycling of recyclables. Performance of any recycling contractor engaged for compliance with the SERP must be monitored by the special event organizer. The special event organizer must promptly take action to correct any deficiencies in the contractor's performance.

A special event organizer is responsible for maintaining the following records:

1. Any contracts for recycling service;
2. A list of the types of recyclables accepted for recycling;
3. If food scraps recycling is not provided at the event, a description of efforts made to identify available organics recycling services and the reasons organics recycling was determined to be unavailable;
4. The quantity of recyclables collected for recycling at the event; and
5. The quantity of solid waste collected for disposal at the event.

No later than 30 calendar days after the final day of the special event, the special event organizer must complete and submit to the Department of Solid Waste & Recycling the Special Event Recycling Report on a form provided by the County.

E. Program Enforcement:

The Department of Solid Waste & Recycling may conduct inspections of the event to ensure compliance with the SERP. If a violation of the SERP is detected, the County may pursue an enforcement action against the special event organizer. A person that violates the SERP is subject to a civil penalty not exceeding \$50 for each day the violation exists. Any penalties collected for violation of the SERP must be paid to the County, or other local government that brought the enforcement action.

SUMMARY

Garrett County has in place an integrated solid waste management system which incorporates the elements of waste reduction, recycling, and landfilling. This plan conforms with the County's Comprehensive Land Use plan and is designed for the succeeding 10-year period (through 2024). The plan addresses the following elements:

- Waste reduction is incorporated in the form of the “Swap Shop” at the Refuse & Recycling Sites and an informal policy within the County government. The County will purchase small storage containers or Lean-To's for each of the Refuse & Recycling Sites. These containers will be used to keep “Swap Shop” items dry and organized.
- Recycling in Garrett County includes both residential and commercial waste programs. The Refuse & Recycling Sites accept recyclable material free-of-charge from residents, businesses and visitors. In addition, recycling activity by businesses is reported to the Department of Solid Waste and Recycling on an annual basis and the data is incorporated into the recycling report submitted to MDE. Several Municipalities have established limited curbside recycling. The County will promote a more comprehensive curbside collection for municipalities and community associations.
- The County has exceeded the State's 20 percent recycling rate; nevertheless, the County plans to increase recycling by targeting additional materials and increase the number of collection points (as needed).
- The County Landfill is the only waste disposal facility in the County. The facility is owned and operated by the County. It is expected that this facility will have the capacity for all waste disposal needs for 20 years. All waste types generated in the County will be disposed of at the County Landfill with the exception of Controlled Hazardous Substances (CHS) and automobiles. CHS will continue to be managed through private contractors and exported out-of-county for disposal.
- Emergency spills, including petroleum spill cleanup materials, are managed through the County's Emergency Management Department. Petroleum spill cleanup materials are disposed of at the County Landfill.
- County residents are participating in a new fluorescent and compact light recycling program. The bulbs and lamps are accepted at the Landfill location only

- to minimize possibilities of breakage. The Recycling Coordinator will continue to monitor this program and determine whether funds from the Solid Waste & Recycling Enterprise funds should continue to be used for this program. Expansion of this program will also be considered.
- The Landfill, Kings Run, Bumble Bee, Garrett Hwy., and Grantsville Refuse & Recycling Sites all offer electronics, computer and covered electronic devices and video display device, recycling. Residents and businesses may bring in any electronic item and recycle it free of charge. Only 19” televisions are accepted in the program. The program should be assessed often to find a processor that delivers containers and picks up materials free of charge; or for a processor that pays for the electronics materials.
 - A Recycling Plan for the Garrett County Public Schools and Garrett College has been established. The recycling program runs smoothly. The Board of Education picks up materials collected at the 8 Elementary Schools, 2 Middle Schools and 2 High Schools. All of the materials are delivered to a Refuse & Recycling site. Garrett College handles most of the recycling in house and delivers materials to the nearest Refuse & Recycling site in Garrett County. A few materials are sent out for processing (i.e., toner cartridges, batteries). Each year, both entities are responsible for reporting the total recycling tonnages to the Recycling Coordinator.
 - Pursuant to House Bill 1, adopted in April, 2012, all owners or councils of owners of Garrett County Apartment Buildings and Condominiums that contain 10 or more dwelling units are required to provide recycling to their tenants. The law requires a program to be in place by October 1, 2014. Although Garrett County Department of Solid Waste & Recycling is not required to enforce or manage this program, this office can require property owners or managers of apartment buildings or council of unit owners of condominiums to provide a report of all recycling activities on an annual basis. The Recycling Coordinator should educate the owners, managers of apartment buildings or council or unit owners of condominiums on the principals of recycling so they can provide their tenants with correct and complete information on the Garrett County Recycling Program.
 - Pursuant to Special Events Recycling, Senate Bill 781, and in accordance with Environment Article, §9-1712, Annotated Code of Maryland, special events organizers are required to provide recycling receptacles adjacent to each trash receptacle, to ensure recycling receptacles are clearly distinguished from trash receptacles, and ensure that recyclable materials are collected for recycling. Special event organizers must conduct recycling in accordance with this Plan. Event Organizers are responsible for reporting their recycling activities to the Department of Solid Waste & Recycling. A person that violates the Special Events Recycling Program (SERP) is subject to a civil penalty not exceeding \$50 for each day the violation exists. Any penalties collected for violation of the SERP

must be paid to the County, or other local government that brought the enforcement action.

- The Solid Waste and Recycling Program is financed through ad valorem taxes, tipping fees, and the Refuse Permit Program (including bag and bulk item stickers). The County will consider increasing fees through the Refuse Permit Program and perform an assessment of the tipping fees to more equitably cover refuse disposal and recycling costs at the Refuse & Recycling Sites.
- Implementation of this Plan will be in conformance to the schedule presented in *Exhibit 5-2*.

EXHIBIT 5-2: IMPLEMENTATION SCHEDULE

Task	Calendar Year												
	2014			2015			2016			Ongoing			
<u>Support Refuse Collection System in the County</u>													
<u>Maintain Refuse & Recycling Sites</u>													○
<u>Consider Hauler Reporting Ordinance</u>													
<u>Implement Litter Prevention Methods</u>													○
<u>Meet and Exceed Recycling Goals</u>													
<u>Monitor Waste Reduction and Recycling Program</u>													○
<u>Support Curbside Recycling in Municipalities & Community Associations</u>													○
<u>Add Office Paper, Magazines, Plastics & Electronics to all Refuse & Recycling Sites</u>													
<u>Investigate Markets for Tin Cans, Mattresses and Mixed Plastic Recycling</u>													○
<u>Establish & Monitor Garrett County Public School Recycling Plan</u>													○
<u>Establish an Apartment Building and Condominium Recycling Program</u>													
<u>Review & Monitor Special Events Recycling Program & Report on Recycling</u>													○
<u>Maintain Mandated 20% Recycling Rate: Expand Programming to Generate more Recycling</u>													○
<u>Monitor New Recycling Programs for expansion: Electronics, Fluorescent Bulbs, & Lamps</u>													○
<u>Support Private Recycling Ventures</u>													○
<u>Maintain Accessible Facilities for Solid Waste Disposal</u>													
<u>Continue Operation of the County Landfill</u>													○
<u>Monitor Refuse & Recycling Sites for Adequacy</u>													○
<u>Increase User Fees through the Refuse Permit Program (including bag & bulk stickers)</u>													
<u>Support Public Education on Solid Waste Management</u>													
<u>Advertise in Local Newspapers</u>													○
<u>Disseminate Information through the Refuse Permit Program</u>													○
<u>Promote Cooperation w/County & Municipalities, Businesses & Orgs.</u>													
<u>Promote Cooperative Agreement among Municipalities for Curbside Recycling</u>													
<u>Create Cooperative Relationships between Businesses to Encourage Recycling</u>													○
<u>Identify Opportunities for Regional Recycling Efforts</u>													○
<u>Investigate Partnership for HHW Program</u>													